Directors, Corporate Auditors, and Corporate Officers

(As of June 25, 2004)

Chairman of the Board and Representative Director Koshi Mizukoshi

President, CEO and Representative Director Yasuo Inubushi

Head Office and Technical Development Group

Executive Vice President and Representative Director Hiroshi Sato

Senior Managing Director Toru Asaoka

Managing Director Takashi Matsutani

Senior Officer Juzo Hirano

Officers

Tatsuki Yoshida Hitoshi Nakanishi Yutaka Kawata Jun Tanaka Hiroaki Fujiwara

Iron and Steel Sector

Executive Vice President and Representative Director Toshio Kimura

Senior Officers

Tsuyoshi Tanaka Masaaki Nakazono Keiji Koyama Tomoyuki Kaya Koichi Onishi Hideki Nakamura

Officers

Keiichi Murase Terumichi Abe Takanori Kominami Ikuhiro Yamaguchi Yasunobu Kumon

Welding Company

Managing Director Isao Aida *

Aluminum and Copper Company

Senior Managing Director Hiroyuki Nakayama *

Senior Officer Hideo Ohgi

Officers Tetsu Takahashi Ryosuke Shimomura Seiichi Nagai

Machinery and Engineering Company

Senior Managing Director Shigeto Kotani *

Executive Officer Katsunori Aoki

Senior Officer Kazuo Shigekawa

Officer Shuzo Mohri

Real Estate Company

Senior Managing Director Yoshihiro Tanno*

Statutory Auditors

Osamu Takata Toshinori Okoshi Shigetake Ogata Taku Morota Takasuke Kaneko

Note: *Denotes the president of the company