

## Verification Results Regarding Strategic Holdings of Shares Held by Kobe Steel, Ltd.

Kobe Steel, Ltd. has reviewed the necessity of all the strategic holdings of listed companies' shares held by the Company as of March 31, 2021 at its Board of Directors meeting. A summary of the verification results is as follows.

### Overview of the Verification of the Company's Strategic Holdings of Shares

Shares Subject to Verification	All the strategic holdings of listed companies' shares held by the Company as of March 31, 2021 (33 companies' shares)
Verification Method	<p>We verified whether the holding of each company's shares contributes to strengthening the Company's business foundation and to improving the Company's corporate value over the medium to long term, based on the following evaluation items, and comprehensively judged the reasonableness of each shareholding.</p> <p><u>Evaluation Items</u></p> <ul style="list-style-type: none"> <li>(i) Scale and importance as a business partner (volume of transactions, share of transactions, and stable procurement)</li> <li>(ii) Relationship as an alliance partner (economic effect of the alliance)</li> <li>(iii) Dividend yield</li> </ul>

### Verification Results

In fiscal 2020, it was confirmed that all of 8 holdings and part of 2 holdings among the holdings of shares in 42 listed companies as of March 31, 2020 had been sold after reaching a consensus with the counterparty in reflection of the verification of the reasonableness of these holdings from the perspective of capital and asset efficiency.

As of the end of March 2021, the Company holds 33 companies' shares, one of which was delisted on March 30. The holdings of shares in 32 listed companies, excluding one sold in fiscal 2021, have been judged to be reasonable as they are contributing to strengthening the Company's business foundation and to improving the Company's corporate value over the medium to long term, based on the scale and importance of the companies as business partners (volume of transactions, share of transactions, and stable procurement) and the relationships as alliance partners.

Going forward, the Company will continue to verify the necessity of strategic holdings of listed companies' shares, and those holdings that are judged to have diminished significance will be reduced through sale or other means.

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