# Financial Results for First Quarter of FY2014 (April 1- June 30) Investor meeting 

July 31, 2014

KOBE STEEL, LTD.
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# 1. Financial Results for First Quarter of FY2014 

## Financial Results for First Quarter of FY2014



## cony

## Segment Sales

(billion yen)


## Segment Ordinary income (loss)

(billion yen)


## 2. Forecast for FY2014

## Ccoway <br> Forecast for FY2014

(billion yen)


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## Segment Sales

(billion yen)


## Segment Ordinary income (loss)

|  | FY2013 | FY2014 |  |  |  |  |  | (billion yen) <br> change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Previous | Forecast | pr. 25) |  | Forecast |  | (5) - (1) | (4)-(2) | (5)-(3) |
|  | (1) | 1st Half(1) | 2nd Half | (3) | 1st Half(4) | 2nd Half | (5) |  |  |  |
| Iron \& Steel | 33.5 | 5.0 | 17.0 | 22.0 | 7.0 | 13.0 | 20.0 | $\triangle 13.5$ | +2.0 | $\triangle 2.0$ |
| Welding | 7. 2 | 3.0 | 3.5 | 6. 5 | 4. 0 | 3. 5 | 7. 5 | +0.3 | +1.0 | +1.0 |
| Aluminum \& Copper | 15.1 | 4. 0 | 7. 0 | 11.0 | 5.0 | 7. 0 | 12.0 | $\Delta 3.1$ | +1.0 | +1.0 |
| Machinery | 6.4 | 2. 0 | 6.5 | 8.5 | 2. 5 | 6.0 | 8.5 | +2.1 | $+0.5$ | - |
| Engineering | $\triangle 3.9$ | $\Delta 1.5$ | 0.5 | $\Delta 1.0$ | $\triangle 1.0$ | 0.5 | $\triangle 0.5$ | +3.4 | $+0.5$ | +0. 5 |
| Kobelco EcoSolutions | 2. 6 | $\Delta 0.9$ | 3.2 | 2. 3 | $\Delta 0.9$ | 3. 2 | 2. 3 | $\Delta 0.3$ | - | - |
| Kobelco Construction Machinery | 15. 1 | 13.0 | 9.0 | 22.0 | 15.0 | 7.0 | 22.0 | +6.9 | +2.0 | - |
| Kobelco Cranes | 3.2 | 1.5 | 2. 0 | 3.5 | 2. 5 | 1. 5 | 4. 0 | +0.8 | +1.0 | +0. 5 |
| Other Businesses | 6. 8 | 1.0 | 5.0 | 6. 0 | 1. 5 | 4. 5 | 6.0 | $\Delta 0.8$ | $+0.5$ | - |
| Adjustment | $\triangle 1.2$ | $\Delta 2.1$ | 1. 3 | $\triangle 0.8$ | $\triangle 0.6$ | $\triangle 1.2$ | $\triangle 1.8$ | $\Delta 0.6$ | +1.5 | $\triangle 1.0$ |
| Total | 85.0 | 25.0 | 55.0 | 80.0 | 35.0 | 45.0 | 80.0 | $\Delta 5.0$ | +10.0 | - |

## 【Iron \& Steel】



## Production \& Sales data



## Iron Ore \& Coking Coal Prices Trends

(Coking Coal \$/ton)
(Iron Ore:\$/ton)


## KSL Steel Products Prices Trends

(thousand yen /ton)


## eco way

## 【Welding】

(billion yen)


- Domestic demand in the shipbuilding and construction sectors is anticipated to recover, while the outlook is unclear in oversea markets due to the worsening economies of Southeast Asia .

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## 【Aluminum \& Copper】

(billion yen)

|  | FY2014 |  |  |  |  |  | change <br> (2) - (1) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Previous Forecast (Apr. 25) |  |  | Forecast |  | (2) |  |
|  | 1st Half | 2nd Half | (1) | 1st Half | 2nd Half |  |  |
| Net Sales | 160.0 | 165.0 | 325.0 | 160.0 | 165.0 | 325.0 | - |
| Ordinary income | 4.0 | 7. 0 | 11.0 | 5.0 | 7. 0 | 12. 0 | $+1.0$ |
| (inventory valuation) | (0.0) | (0.0) | (0.0) | (0.5) | (0.5) | (1.0) | $(+1.0)$ |

<FY2014>

- Efforts to expand export sales of aluminum can stock for beverage containers progress steadily.
- Demand in the overseas automotive and air conditioning sectors is anticipated to be strong.


## Demand \& Sales data

(thousand ton)


| <Sales volume of KSL> |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Aluminum rolled products |  |  |  |  |
| Domestic |  |  |  |  |
| Export | 113 | 109 | 222 | 63 |
| Copper Sheet and Strip | 22 | 23 | 45 | 15 |
| Copper Tube | 24 | 24 | 48 | 14 |

## 【Machinery】

(billion yen)

|  | FY2014 |  |  |  |  |  | change$\text { (2) }- \text { (1) }$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Previous Forecast (Apr.25) |  |  | Forecast |  | (2) |  |
|  | 1st Half | 2nd Half | (1) | 1st Half | 2nd Half |  |  |
| Net Sales | 79.0 | 91.0 | 170.0 | 84.0 | 92.0 | 176.0 | $+6.0$ |
| Ordinary income | 2.0 | 6. 5 | 8. 5 | 2. 5 | 6.0 | 8. 5 | - |
| Orders | 77.5 | 80.5 | 158.0 | 89.0 | 81.0 | 170.0 | +12.0 |

<FY2014>
-Demand for compressors used in the energy and petrochemical sectors is anticipated to be strong.

## ectown

## 【Engineering】

(billion yen)

|  | FY2014 |  |  |  |  |  | change$\text { (2) }- \text { (1) }$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Previous Forecast (Apr.25) |  |  | Forecast |  | (2) |  |
|  | 1st Half | 2nd Half | (1) | 1st Half | 2nd Half |  |  |
| Net Sales | 24.0 | 35.0 | 59.0 | 24.0 | 34.0 | 58.0 | $\Delta 1.0$ |
| Ordinary income | $\Delta 1.5$ | 0.5 | $\Delta 1.0$ | $\Delta 1.0$ | 0.5 | $\Delta 0.5$ | $+0.5$ |
| Orders | 13.0 | 32.0 | 45.0 | 11.0 | 32.0 | 43.0 | $\Delta 2.0$ |

<FY2014>

- Iron direct reduction plant sector is anticipated to continue being weak due to low price iron source


## 【Kobelco Eco-Solutions】

|  | FY2014 |  |  |  |  |  | change$\text { (2) }- \text { (1) }$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Previous Forecast (Apr.25) |  |  | Forecast |  | (2) |  |
|  | 1st Half | 2nd Half | (1) | 1st Half | 2nd Half |  |  |
| Net Sales | 27.0 | 40.5 | 67.5 | 27.0 | 40.5 | 67.5 | - |
| Ordinary income | $\Delta 0.9$ | 3. 2 | 2. 3 | $\Delta 0.9$ | 3.2 | 2. 3 | - |

## 【Kobelco Construction Machinery】

(billion yen)

|  | FY2014 |  |  |  |  |  | change$\text { (2) }- \text { (1) }$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Previous Forecast (Apr.25) |  |  | Forecast |  | (2) |  |
|  | 1st Half | 2nd Half | (1) | 1st Half | 2nd Half |  |  |
| Net Sales | 180.0 | 160.0 | 340.0 | 170.0 | 160.0 | 330.0 | $\Delta 10.0$ |
| Ordinary income | 13.0 | 9.0 | 22.0 | 15.0 | 7. 0 | 22.0 | - |

<FY2014>
-Demand in China and Southeast Asia is anticipated to be weaker compared to previous forecast.

- Demand in North America is expected to be strong.

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## Demand for hydraulic excavators



## 【Kobelco Cranes】

(billion yen)

|  | FY2014 |  |  |  |  |  | change$\text { (2) }- \text { (1) }$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Previous Forecast (Apr.25) |  |  | Forecast |  | (2) |  |
|  | 1st Half | 2nd Half | (1) | 1st Half | 2nd Half |  |  |
| Net Sales | 39.0 | 34.0 | 73.0 | 37.0 | 39.0 | 76.0 | $+3.0$ |
| Ordinary income | 1.5 | 2. 0 | 3.5 | 2.5 | 1.5 | 4.0 | +0.5 |

< FY2014>

- Demand in Japan, North America and Southeast Asia is anticipated to be strong.

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## Demand for crawler cranes (KSL estimate)

| Units | - Japan | - North America | - Europe | - Asia\&Oceania | $\square$ China | - India | - others |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3,000 | 2,822 |  |  | 2,802 | 2,759 |  | 2,586 |
| 2,500 |  |  |  |  |  |  |  |
|  | 2,425 | 191 |  | 238 | 191 |  |  |
|  | 208 | 350 |  | 280 | 170 |  | $\begin{gathered} 188 \\ 66 \end{gathered}$ |
| 2,000 | 286 | 1,318 |  | 1,298 | 1,194 |  | 975 |
| 1,500 | 810 |  |  |  |  |  |  |
| 1,000 | 304 |  |  | 410 | 492 |  | 514 |
| 500 | 233 | 388 |  |  | 150 |  | 150339 |
|  | 359 | 214 |  | 145 | 320 |  |  |
|  |  | 184 |  | 235 |  |  | 354 |
| 0 | 225 | 177 |  | 196 | 242 |  |  |
|  | FY2009 | FY2010 |  | FY2011 | FY2012 |  | FY2013 |

## 3.Cash Flow and Debt

## Cash Flow


(billion yen)

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## Debt



|  | FY2012 | FY2013 |
| :--- | ---: | ---: |
| D/E ratio <br> (times) | 1.75 | 1.11 |

$\square$

## <Reference>

## Consolidated Ordinary income Analysis

## [FY2013 1Q $\Rightarrow$ FY2014 1Q]

|  | FY2013 |  |  |  |
| :--- | :--- | ---: | ---: | :---: |
|  | 1Q | 1st Half | 2nd Half | FY |
| Ordinary <br> income | 17.1 | 43.1 | 41.8 | 85.0 |
|  |  |  |  | +4.4 |


|  |  |  | FY2014 | (billion yen) |
| :---: | ---: | ---: | ---: | :--- |
|  |  |  |  |  |
| $1 Q$ | 1st Half | 2nd Half | FY |  |
| 21.5 | 35.0 | 45.0 | 80.0 |  |


| Positive |  | Negative |  |
| :---: | :---: | :---: | :---: |
| Sales volume and prices | + 5.0 | Reducing overall costs | $\triangle 3.0$ |
| Raw material prices | + 6.5 | Inventory valuation (STE) | $\triangle 8.0$ |
| Subsidiaries | + 9.0 | Inventory valuation (ALU) | $\triangle 0.5$ |
|  |  | Other | $\triangle 4.6$ |
| Total | +20.5 | Total | $\triangle 16.1$ |

## Iron \& Steel Ordinary income Analysis

## [FY2013 1Q $\Rightarrow$ FY2014 1Q]

(billion yen)

|  | FY2013 |  |  |  |  | FY2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 1st Half | 2nd Half | FY | 1Q | 1st Half | 2nd Half | FY |
| Ordinary income | 5.3 | 15.5 | 18.0 | 33.5 | 3.1 | 7.0 | 13.0 | 20.0 |
|  |  |  |  | 2.1 | $\uparrow$ |  |  |  |


| Positive |  | Negative |  |
| :---: | :---: | :---: | :---: |
| Sales volume and prices | + 3.0 | Reducing overall costs | $\triangle 1.0$ |
| Raw material prices | + 6.5 | Inventory valuation | $\triangle 8.0$ |
| Other | + 0.4 | Foreign exchange | $\triangle 3.0$ |
| Total | + 9.9 | Total | $\Delta 12.0$ |

## Consolidated Ordinary income Analysis

[FY2014 1st Half Previous Forecast $\Rightarrow$ Forecast ]

|  | FY14 Previous forecast (Apr,25) |  |  | FY14 Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd half | FY | 1st Half | 2nd Half | FY |
| Ordinary income | 25.0 | 55.0 | 80.0 | 35.0 | 45.0 | 80.0 |
|  |  |  | $+10$ |  |  |  |


| Positive | Negative |  |
| :---: | :---: | :---: |
| Sales volume and prices $\quad \pm 0.0$ | Reducing overall costs | $\Delta 5.0$ |
| Raw material prices $\quad+7.5$ |  |  |
| Inventory valuation (STE) $\quad 0.0$ |  |  |
| Inventory valuation (ALU) $\quad+0.5$ |  |  |
| Subsidiaries +4.5 |  |  |
| Other +2.5 |  |  |
| Total l +15.0 | Total | $\Delta 5.0$ |

## Iron \& Steel Ordinary income Analysis

## [FY2014 1st Half Previous Forecast $\Rightarrow$ Forecast ]



## Consolidated Ordinary income Analysis

## [FY2014 Previous Forecast $\Rightarrow$ Forecast ]

|  | FY14 Previous forecast (Apr,25) |  |  | FY14 Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | FY | 1st Half | 2nd Half | FY |
| Ordinary income | 25.0 | 55.0 | 80.0 | 35.0 | 45.0 | 80.0 |
|  |  |  |  |  |  | $\uparrow$ |


| Positive |  | Negative |  |
| :---: | :---: | :---: | :---: |
| Raw material prices | + 27.5 | Sales volume and prices | $\triangle 18.5$ |
| Inventory valuation (ALU) | + 1.0 | Reducing overall costs | $\triangle 5.5$ |
| Subsidiaries | + 0.5 | Inventory valuation (STE) | $\Delta 5.0$ |
| Other | $\pm 0.0$ |  |  |
| Total | + 29.0 | Tot a l | 9. 0 |

## Iron \& Steel Ordinary income Analysis

[FY2014 Previous Forecast $\Rightarrow$ Forecast]

|  | FY14 Previous forecast <br> (Apr,25) |  |  | FY14 Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | FY | 1st Half | 2nd Half | FY |
| Ordinary income | 5.0 | 17.0 | 22.0 | 7.0 | 13.0 | 20.0 |
|  |  |  |  |  | 2.0 |  |


| Positive |  | Negative |  |  |
| :--- | ---: | :--- | :--- | :--- |
| Raw material prices | +27.5 | Sales volume and prices | $\Delta 20.5$ |  |
| Foreign exchange | $\pm 0.0$ | Reducing overall costs | $\Delta 5.0$ |  |
| Other | +1.0 | Inventory valuation | $\Delta$ | 5.0 |
| Tot a l | +28. | 5 | Tot a l | $\Delta 30$. |

## Consolidated Ordinary income Analysis

[FY2014 1st Half $\Rightarrow$ 2nd Half ]
(billion yen)


| Positive |  |  | Negative |  |  |
| :--- | ---: | :--- | :--- | :--- | :---: |
| Raw material prices | +14.0 | Sales volume and prices | $\Delta 17.5$ |  |  |
| Reducing overall costs | +6.0 | Inventory valuation (STE) | $\Delta$ | 4.0 |  |
| Inventory valuation (ALU) | $\pm 0.0$ |  |  |  |  |
| Subsidiaries | +1.0 |  |  |  |  |
| Other | +10.5 |  |  |  |  |
| Tot a l | +31.5 | Tot a l | $\Delta 21$. | 5 |  |

## Iron \& Steel Ordinary income Analysis

## [FY2014 1st Half $\Rightarrow$ 2nd Half ]



| Positive |  | Negative |  |
| :---: | :---: | :---: | :---: |
| Raw material prices | + 14.0 | Sales volume and prices | $\triangle 17.0$ |
| Reducing overall costs | + 5.5 | Inventory valuation | $\triangle 4.0$ |
| Foreign exchange | $\pm 0.0$ |  |  |
| Other | + 7.5 |  |  |
| Total | + 27.0 | Total | 1. 0 |

## Consolidated Ordinary income Analysis [FY2013 = FY2014]

(billion yen)


| Positive |  | Negative |  |
| :---: | :---: | :---: | :---: |
| Raw material prices | + 38.0 | Sales volume and prices | $\triangle 15.5$ |
| Inventory valuation (ALU) | $\pm 0.0$ | Reducing overall costs | $\triangle 0.5$ |
| Subsidiaries | + 14.5 | Inventory valuation (STE) | $\triangle 26.0$ |
|  |  | Other | $\triangle 15.5$ |
| Total | + 52.5 | Total | $\Delta 57.5$ |

## Iron \& Steel Ordinary income Analysis [FY2013 $\Rightarrow$ FY2014]

(billion yen)

|  | FY2013 |  |  | FY2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1st Half | 2nd Half | FY | 1st Half | 2nd Half | FY |
| Ordinary income | 15.5 | 18.0 | 33.5 | 7.0 | 13.0 | 20.0 |
|  |  |  |  |  | 3.5 |  |


| Positive |  | Negative |  |
| :---: | :---: | :---: | :---: |
| Raw material prices | + 38.0 | Sales volume and prices | $\triangle 19.5$ |
| Reducing overall costs | + 3.5 | Inventory valuation | $\triangle 26.0$ |
|  |  | Foreign exchange | $\triangle 5.0$ |
|  |  | Other | $\triangle 4.5$ |
| Tot a l | + 41.5 | Tot a l | $\Delta 55.0$ |

## catita innest

|  | FY2011 | FY2012 <br> $(1)$ | FY2013 <br> (2) |
| :---: | ---: | ---: | ---: |
| Capital investment <br> (accrual basis) | 96.0 | 114.9 | 101.4 |
| (except IPP) | 95.7 | 114.6 | 100.2 |


| FY2014 | change |  |
| :---: | :---: | :---: |
| (3) | (2)-(1) | (3)-(2) |
| 135.0 | $\triangle 13.5$ | +33.6 |
| 134.3 | $\triangle 14.4$ | +34.1 |


| Capital investment (cash basis) | 83.2 | 109.5 | 95.4 | 125.0 | $\triangle 14.1$ | +29.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| // (except IPP) | 83.0 | 109.1 | 94.3 | 124.3 | $\triangle 14.8$ | +30.0 |
|  |  |  |  |  |  |  |
| Depreciation | 118.0 | 106.7 | 82.9 | 90.0 | $\triangle 23.7$ | +7.1 |
| // (except IPP) | 109.1 | 97.9 | 74.0 | 81.0 | $\triangle 23.9$ | +7.0 |

## THE KOBE STEEL GROUP’ S CORPORATE PHILOSOPHY

1. We provide reliable and advanced technologies, products and services that satisfy customers.
2. We support each employee in developing his or her abilities, while respecting mutual cooperation within the Kobe Steel Group.
3. Through continuous efforts for innovative change, we aim to enhance our corporate values.
$1(2): E$

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- Changes in currency exchange rates
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- Products and services of competing companies, pricing policy, alliances, and business development including M\&As
- Strategy changes of alliance partners

