Financial Results for the Cumulative Third Quarter of Fiscal 2022 and Forecast for the Full Fiscal Year

February 9, 2023 Kobe Steel, Ltd.





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1. Summary of Financial Results and Forecast

KOBELCO Summary of Financial Results and Forecast

Summary of Financial Results for the Cumulative Third Quarter of Fiscal 2022

- Sales volume decreased in the materials businesses due to a year-on-year decline mainly in overseas production of automobiles, a major demand sector, and the impact of inventory adjustments by customers.
 Sales volume also decreased in the construction machinery business due to the impact of a decline in overall demand in China and supply constraints caused by the engine certification problem.
- While steel metal spreads improved significantly year on year due to steady progress in improving selling prices, margins for aluminum rolled products, advanced materials, and construction machinery deteriorated year on year due to a surge in energy prices and a delay in passing on higher prices of various materials to selling prices.
- Ordinary income was 74.8 billion yen, down 3.9 billion yen year on year, due to a decline in sales volume, deteriorating margins for aluminum rolled products, advanced materials and construction machinery, cost increases centered on fixed costs, and a decline in inventory valuation gains, despite a significant improvement in steel and metal spreads.

Summary of Revisions to Fiscal 2022 Full-Year Earnings Forecast

While sales volume in the materials businesses is expected to decline due to further delays in the recovery of automobile production and lower demand in the IT and semiconductor sectors, a further increase in orders is expected in the machinery business, which will significantly exceed the previous fiscal year's record high amid strong demand.

- While steel metal spreads are expected to improve from the previous forecast due to the improvement of selling prices along with falling prices of major raw materials and the appreciation of the yen, margins for aluminum rolled products and advanced materials are expected to further deteriorate due to rising energy costs, etc.
- In the fiscal 2022 full-year forecast, despite a decline in sales volume in the materials businesses, ordinary income is expected to increase to 92.0 billion yen (from 70.0 billion yen in the previous forecast) due to improvements in steel and metal spreads, the diminished impact of time lags in fuel cost adjustments in the electric power business (a decline in coal prices due to the appreciation of the yen), and compensation income related to the engine certification problem in the construction machinery business.

[Year on year]

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Summary of the Cumulative Third Quarter of Fiscal 2022 and Full Year Earnings Forecasts

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(Billions of yen)

		FY2021	Actual	FY2022	FY2022 Forec	ast (Current)		Change	
		Cumulative 3Q	Full Year	Forecast (Previous)	Cumulative 3Q	Full Year	Cumulative 3Q	Full Year	Full Year
		1	2	3	4	5	(4) – (1)	5-2	5-3
Net Sales		1,484.8	2,082.5	2,530.0	1,784.6	2,490.0	299.8	407.5	(40.0)
Operati	ng Income (Loss)	76.5	87.6	55.0	53.8	67.0	(22.7)	(20.6)	12.0
	Steel & Aluminum	31.3	37.5	35.0	41.0	39.0	9.6	1.5	4.0
	Advanced Materials	7.1	5.1	1.0	(0.1)	0.5	(7.2)	(4.6)	(0.5)
	Welding	2.7	2.7	2.5	1.5	2.5	(1.1)	(0.2)	_
	Machinery	8.5	12.5	15.0	8.3	15.0	(0.1)	2.5	_
	Engineering	9.0	7.7	1.5	2.6	3.0	(6.3)	(4.7)	1.5
	Construction Machinery	12.8	12.0	4.0	10.7	9.0	(2.0)	(3.0)	5.0
	Electric Power	7.7	13.2	13.5	6.4	18.0	(1.2)	4.8	4.5
	Other Businesses	2.4	7.0	5.0	3.2	6.0	0.8	(1.0)	1.0
	Adjustment	(2.9)	(4.9)	(7.5)	0.8	(1.0)	3.8	3.9	6.5
Ordinar	y Income (Loss)	78.7	93.2	70.0	74.8	92.0	(3.9)	(1.2)	22.0
	Excluding Inventory Valuation	33.7	42.2	41.5	44.3	65.5	10.5	23.3	24.0
Extraoro	dinary Income (Loss)	-	(9.2)	(2.6)	(7.7) ^{*2}	(7.7)	(7.7)	1.5	(5.1)
	ome (Loss) Attributable to of the Parent	54.0	60.0	45.0	47.5	62.0	(6.5)	2.0	17.0

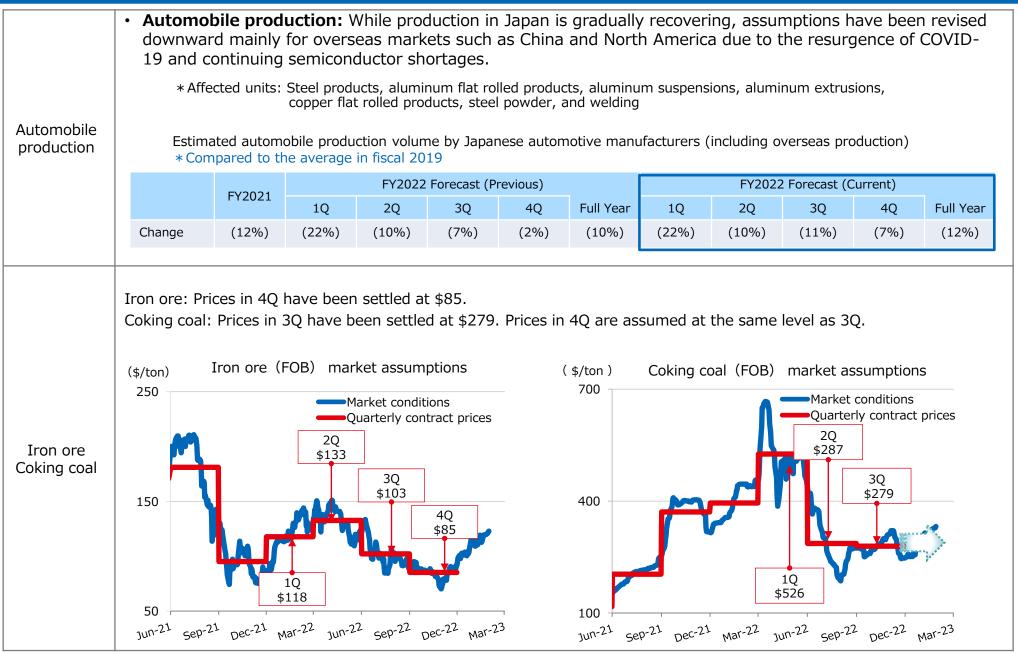
*1 Loss on transfer of shares in the copper tube business

*2 Compensation for retirees due to the integration of production facilities in China in the construction machinery business, impairment loss for Kobelco Construction Machinery (China) Co., Ltd., etc.

KOBELCO Forecast for Fiscal 2022 by Segment

Segment	Summary (Changes from the previous forecast)
Materiala	Sales volume of steel is expected to decrease from the previous forecast due to the continuing shortage of semiconductors, a decline in automobile production mainly overseas due to the resurgence of COVID-19 in China, and inventory adjustments by customers.
Materials businesses • Iron & steel • Aluminum rolled	Sales volumes of aluminum rolled products and advanced materials are also expected to decrease from the previous forecast due to a decline in automobile production and lower demand in the IT and semiconductor sectors.
products • Advanced materials • Welding	Steel metal spreads are expected to improve significantly from the previous forecast due to progress in improving selling prices, lower prices of main raw materials, the appreciation of the yen, etc.
	In aluminum rolled products and advanced materials, with LNG and electricity prices rising further from the previous forecast, a further delay is expected in passing on rising procurement prices to selling prices.
Machinery/ Engineering	 As demand in the energy sector continues to remain strong, orders for machinery are expected to further increase from the previous forecast and significantly exceed the previous fiscal year's record high. In the engineering business, demand for MIDDEX® plants remains strong.
	In the engineering business, demand for MIDREX [®] plants remains strong.
Construction machinery	Unit sales of hydraulic excavators are expected to further decrease from the previous forecast, affected by fears of possible economic downturns in Southeast Asia. Unit sales of crawler cranes are expected to be lower than the previous forecast due to delays in production and shipping caused by shortages of parts supplies.
	The current forecast has factored in compensation income related to the engine certification problem, which was not considered in the previous forecast.
Electric	Compared to the previous forecast, there is expected to be a smaller loss arising from time lags in fuel cost adjustments at the Kobe Power Plant No. 3 and 4 units, due to the appreciation of the yen.
power	■ The Kobe Power Plant No. 4 unit began commercial operations on February 1 this year.

COBELCO Demand Trends and Raw Material Market Conditions (Based on full-year earnings forecasts)





Financial Results for the Cumulative Third Quarter of Fiscal 2022

KOBELCO Consolidated Earnings Summary of the Cumulative Third Quarter of Fiscal 2022

Net sales: 1,784.6 billion yen (Up 299.8 billion yen year on year)

Despite a decline in sales volume, sales increased due to progress in improving selling prices and an increase in the unit selling price of electricity associated with a sharp rise in the market price of thermal coal for electricity.
 Ordinary income: 74.8 billion yen (Down 3.9 billion yen year on year)

 Despite a significant improvement in steel metal spreads, ordinary income declined due to lower sales volume, lower margins for aluminum rolled products and construction machinery, cost increases centered on fixed costs, and lower inventory valuation gains.

			(Billions of yen)
	FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
	1	2	2-1
Net Sales	1,484.8	1,784.6	299.8
Operating Income (Loss)	76.5	53.8	(22.7)
Ordinary Income (Loss)	78.7	74.8	(3.9)
Excluding Inventory Valuation	33.7	44.3	10.5
Extraordinary Income (Loss)	_	(7.7)*	(7.7)
Net Income (Loss) Attributable to Owners of the Parent	54.0	47.5	(6.5)

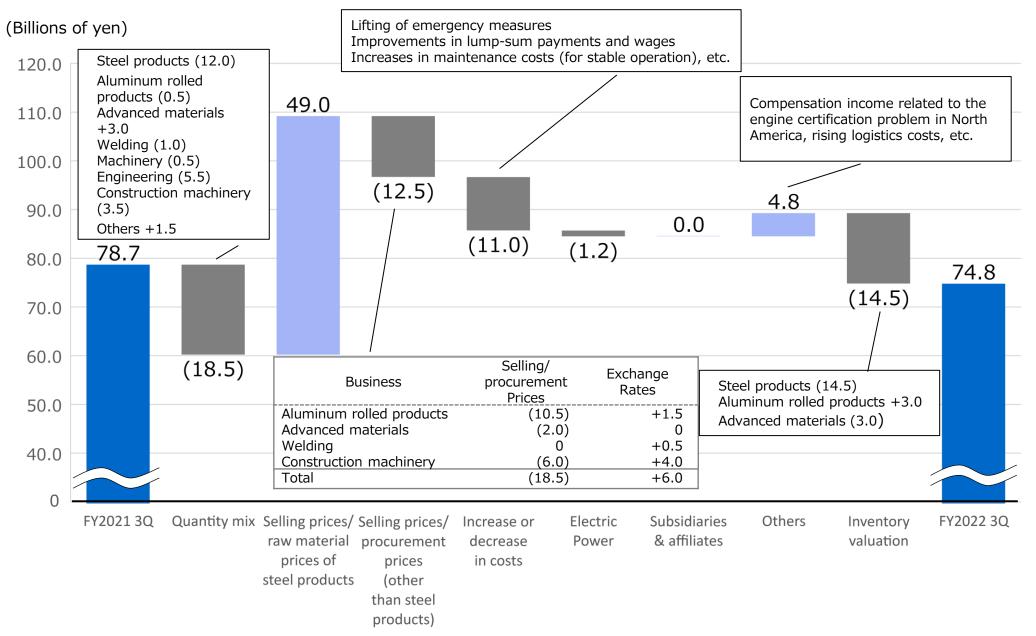
* Breakdown of Extraordinary Incom(Loss) in Fiscal 2022

	· · · · ·				
Item		Amount	Reason		
	Impairment loss	(4.2)	Kobelco Construction Machinery (China) Co., Ltd., etc.		
	Loss on liquidation of business		Compensation for retirees due to the integration of production facilities in China in the construction machinery business, etc.		
Extraordinary Incom(Loss)		(7.7)			

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(Pillione of yon)

Analysis of Ordinary Income (Loss) of the Cumulative Third Quarter of Fiscal 2022



KOBELCO

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Net Sales

		(B	illions of yen)
	FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
	1	2	(2)- (1)
Steel & Aluminum	663.1	826.5	163.4
Advanced Materials	234.5	203.7	(30.7)
Welding	57.2	64.7	7.5
Machinery	118.6	128.3	9.6
Engineering	89.8	98.5	8.6
Construction Machinery	283.4	280.4	(2.9)
Electric Power	58.5	213.1	154.6
Other Businesses	18.1	16.8	(1.2)
Adjustment	(38.8)	(47.9)	(9.0)
Total	1,484.8	1,784.6	299.8

Ordinary Income (Loss)

(Billions of yen)

		(В	illions of yen)
	FY2021	FY2022	
	Cumulative	Cumulative	Change
	3Q	3Q	
	3	4	(4)-(3)
Steel & Aluminum	31.3	41.0	9.6
Advanced Materials	7.1	(0.1)	(7.2)
Welding	2.7	1.5	(1.1)
Machinery	8.5	8.3	(0.1)
Engineering	9.0	2.6	(6.3)
Construction Machinery	12.8	10.7	(2.0)
Electric Power	7.7	6.4	(1.2)
Other Businesses	2.4	3.2	0.8
Adjustment	(2.9)	0.8	3.8
Total	78.7	74.8	(3.9)

Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 – Steel & Aluminum –

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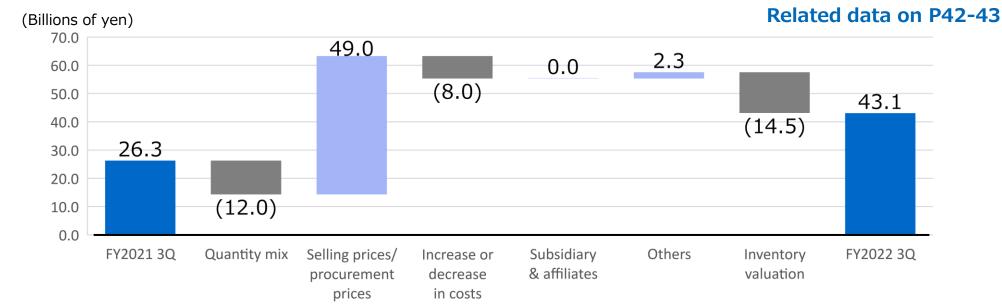
(Billions of yen)

		FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
		Í	2	2-1
	Net Sales	542.5	678.9	136.3
Steel products	Ordinary Income (Loss)	26.3	43.1	16.8
	Excluding Inventory Valuation	(10.6)	20.6	31.3
Aluminum	Net Sales	120.5	147.5	27.0
rolled	Ordinary Income (Loss)	5.0	(2.1)	(7.1)
products	Excluding Inventory Valuation	2.5	(7.6)	(10.1)
	Net Sales	663.1	826.5	163.4
Total	Ordinary Income (Loss)	31.3	41.0	9.6
	Excluding Inventory Valuation	(8.1)	13.0	21.1

KOBELCO Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 - Steel & Aluminum - (Steel Products)

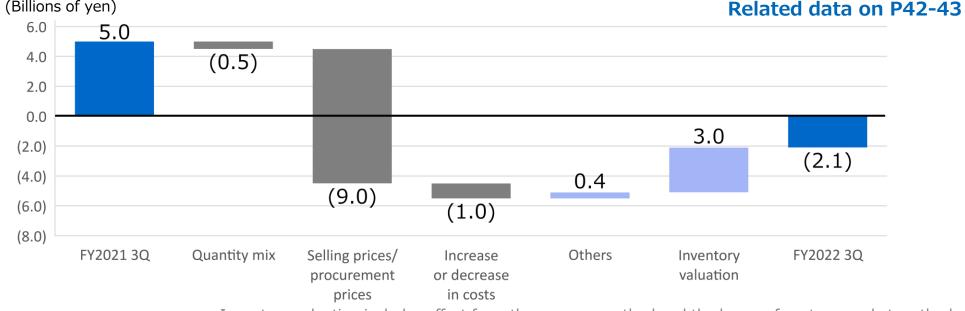
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Decrease in inventory valuation gains .



Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 – Steel & Aluminum – (Aluminum Rolled Products)

Aluminum rolled products	 FY2021 Cumulative 3Q: Net sales of 120.5 billion yen → FY2022 Cumulative 3Q: Net sales of 147.5 billion yen (Up 27.0 billion yen year on year) FY2021 Cumulative 3Q: Ordinary income of 5.0 billion yen→ FY2022 Cumulative 3Q: Ordinary loss of 2.1 billion yen (Down 7.1 billion yen year on year) Sales volume: 254,000 tons (Down 5,000 tons year on year) Beverage cans : Decreased due to lower demand for beverage cans Automobiles: Increased due to sales expansion despite a decrease in demand affected by automobile production cuts IT and semiconductors: Increased centered on aluminum plates for semiconductor manufacturing equipment Factors affecting profit and loss
	Decrease in sales volume
	 Delay in passing on the increase in procurement costs due to rising energy prices to selling prices
	 Increase in inventory valuation gains due to rising aluminum market prices

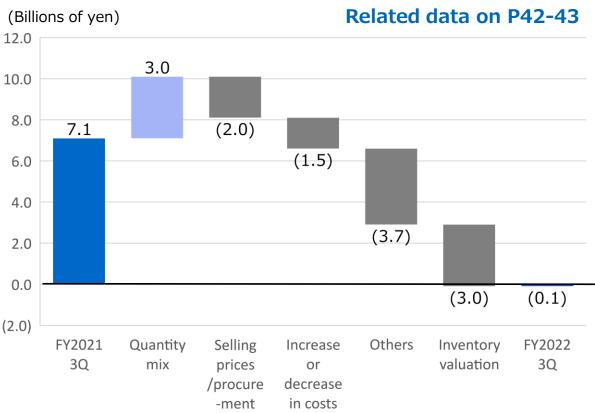


Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 BELC - Advanced Materials -

			(Billions of yer
	FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
	1	2	2-1
Net Sales	234.5	203.7	(30.7
Ordinary Income (Loss)	7.1	(0.1)	(7.2
Excluding Inventory Valuation	1.6	(2.6)	(4.2

■ Sales volume

- Increased in steel castings & forgings due to increased demand in the shipbuilding sector
- · Increased in titanium due to demand recovery in the general industrial sector
- Decreased in aluminum extrusions, copper flat rolled products, and steel powder due to a demand decline in the automotive sector
- Factors affecting profit and loss
- Increase in sales volumes of steel castings & forgings and titanium
- Delay in passing on the increase in procurement costs due to rising energy prices to selling prices
- Cost increases centered on fixed costs, such as labor costs
- Decline in inventory valuation gains (affected by the transfer of the copper tube business)



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Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 –Welding–

			(Billions of yen)
	FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
	1	2	2-1
Net Sales	57.2	64.7	7.5
Ordinary Income (Loss)	2.7	1.5	(1.1)

Related data on P42

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Sales volume

Domestic: Remain at a similar level to the same period of the previous fiscal year Overseas: Decreased due to lower demand, particularly in Southeast Asia

- Factors affecting profit and loss
- Decrease in sales volume

Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 – Machinery –

			(Billions of yen)
	FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
	1	2	Q-1
Net Sales	118.6	128.3	9.6
Ordinary Income (Loss)	8.5	8.3	(0.1)
Orders	146.7	176.0	29.2

■ Orders

- Increased in both industrial machinery and rotating machinery owing to strong demand in the petrochemical and energy sectors
- Factors affecting profit and loss
- Changes in the project composition

DBELCO Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 – Engineering –

			(Billions of yen)
	FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
	1	2	(2)-(1)
Net Sales	89.8	98.5	8.6
Ordinary Income (Loss)	9.0	2.6	(6.3)
Orders	136.2	105.2	(31.0)

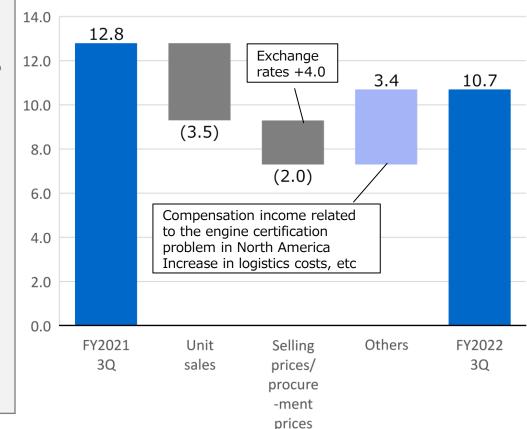
Orders

- Decreased compared to the same period of the previous fiscal year that saw an increase in orders due to orders for large-scale overseas projects in the DRI-related business
- Factors affecting profit and loss
- Changes in the project composition mainly in the DRI-related business

Earnings Summary of the Cumulative Third Quarter of Fiscal 2022 – Construction Machinery –

			(Billions of yen)
	FY2021 Cumulative 3Q	FY2022 Cumulative 3Q	Change
	1	2	Q-1
Net Sales	283.4	280.4	(2.9)
Ordinary Income (Loss)	12.8	10.7	(2.0)

Related data on P42



■ Unit Sales

[Hydraulic excavator]

 Decreased in China, affected by weakened demand due to a decline in infrastructure investment, as well as in Japan, Europe, and North America, affected by shortages of procured parts

[Crawler crane]

- Remained at a similar level to the same period of the previous fiscal year
- Factors affecting profit and loss
- Decrease in unit sales of hydraulic excavators
- Delay in passing on increased procurement costs of various materials, such as steel, to selling prices
- Improvement in export profitability due to a weaker yen against the dollar and the euro
- Compensation income related to the engine certification problem in North America

			(Billions of yen)	
	FY2021 Cumulative 3Q			
	1	2	2-1	
Net Sales	58.5	213.1	154.6	
Ordinary Income (Loss)	7.7	6.4	(1.2)	

- Sales volume
- Increased due to the start of operations of the Kobe Power Plant No. 3 unit (started operations in February 2022)
- Unit selling price
- Rose along with soaring thermal coal prices
- Factors affecting profit and loss
- Start of operations of the Kobe Power Plant No. 3 unit
- Coal prices in the national trade statistics, an index of the selling prices of electricity generated by the Kobe Powe Plant No. 1 to No. 3 units, remaining at a lower level than the Company's coal procurement prices (due to temporary factors)
- Impact of time lags in fuel cost adjustments (Price pass-through) at the Kobe Power Plant No. 3 unit



3. Forecast for Fiscal 2022

COBELCO Earnings Forecast for Fiscal 2022

Net sales: FY2022 previous: 2,530.0 billion yen → FY2022 current: 2,490.0 billion yen (Down 40.0 billion yen)

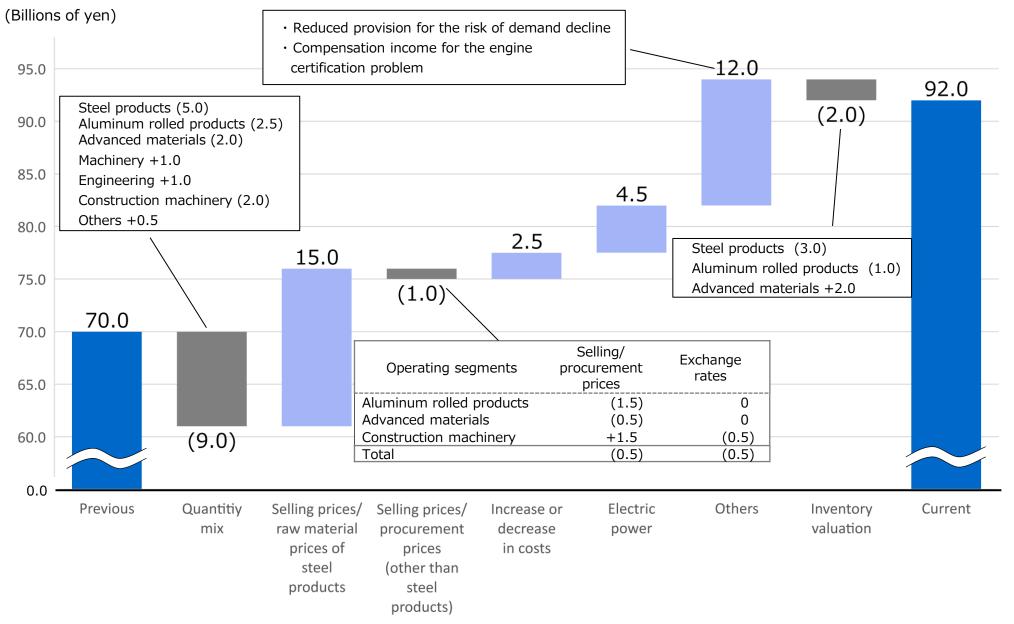
- Sales volume is expected to decrease mainly in the materials businesses due to slow demand recovery in the automotive sector.
- Sales volume of construction machinery is expected to decrease mainly due to lower demand in Southeast Asia

Ordinary income: FY2022 previous: 70.0 billion yen → FY2022 current: 92.0 billion yen (Up 22.0 billion yen)

- Improvement in steel metal spreads
- Diminished impact of time lags in fuel cost adjustments in the electric power business
- Compensation income related to the engine certification problem in the construction machinery business

											_(Bi	illions of yen)
		FY2021 Actual			FY2022	Forecast (P	revious)	FY2022 Forecast (Current)				Change
		1H	2H		1H	2H	1	1H	2H	2		2-1
	Net Sales	972.1	1,110.3	2,082.5	1,169.6	1,360.3	2,530.0	1,169.6	1,320.4	2,490.0		(40.0)
Оре	rating Income (Loss)	46.8	40.8	87.6	19.7	35.2	55.0	19.7	47.3	67.0		12.0
Ord	linary Income (Loss)	44.3	48.8	93.2	41.8	28.1	70.0	41.8	50.2	92.0		22.0
	Excluding Inventory Valuation	19.3	22.8	42.2	19.3	22.1	41.5	19.3	46.2	65.5		24.0
Ex	traordinary Income (Loss)	_	(9.2)	(9.2)	(2.6)	_	(2.6)	(2.6)	(5.1)	(7.7)		(5.1)
	Net Income (Loss) ributable to Owners of the Parent	34.5	25.5	60.0	28.0	16.9	45.0	28.0	34.0	62.0		17.0

Fiscal 2022 Forecast Analysis of Ordinary Income (Loss)



Fiscal 2022 Forecast – Net Sales by Segment –

Net Sales

	(Billions of yen)											
	F	/2021 Actu	al	FY2022	Forecast (P	revious)	FY2022	Forecast (C	Current)		Change	
	1H	2H		1H	2H	1	1H	2H	2		2-1	
Steel & Aluminum	427.3	487.5	914.9	536.5	578.4	1,115.0	536.5	558.5	1,095.0		(20.0)	
Advanced Materials	153.2	180.0	333.2	133.1	161.8	295.0	133.1	153.9	287.0		(8.0)	
Welding	38.0	38.8	76.9	42.1	45.8	88.0	42.1	44.9	87.0		(1.0)	
Machinery	79.7	87.1	166.8	86.2	107.7	194.0	86.2	103.8	190.0		(4.0)	
Engineering	55.6	79.9	135.6	61.1	86.8	148.0	61.1	85.9	147.0		(1.0)	
Construction Machinery	194.0	177.6	371.6	183.7	213.2	397.0	183.7	206.3	390.0		(7.0)	
Electric Power	37.5	72.3	109.8	147.5	171.4	319.0	147.5	178.5	326.0		7.0	
Other Businesses	11.4	17.4	28.8	10.8	17.1	28.0	10.8	17.2	28.0		_	
Adjustment	(24.8)	(30.4)	(55.3)	(31.7)	(22.2)	(54.0)	(31.7)	(28.3)	(60.0)		(6.0)	
Total	972.1	1,110.3	2,082.5	1,169.6	1,360.3	2,530.0	1,169.6	1,320.4	2,490.0		(40.0)	

Fiscal 2022 Forecast – Ordinary Income (Loss) by Segment – P25

Ordinary Income (Loss)

(Billions of yen											
	F١	/2021 Actua	al	FY2022	Forecast (P	revious)	FY2022 Forecast (Current)				Change
	1H	2H		1H	2H	1	1H	2H	2		2-1
Steel & Aluminum	14.8	22.6	37.5	22.3	12.6	35.0	22.3	16.7	39.0		4.0
Advanced Materials	5.2	(0.1)	5.1	1.4	(0.4)	1.0	1.4	(0.9)	0.5		(0.5)
Welding	2.0	0.7	2.7	0.8	1.6	2.5	0.8	1.7	2.5		_
Machinery	4.2	8.3	12.5	5.2	9.7	15.0	5.2	9.8	15.0		_
Engineering	4.3	3.3	7.7	0.9	0.5	1.5	0.9	2.1	3.0		1.5
Construction Machinery	8.4	3.6	12.0	10.0	(6.0)	4.0	10.0	(1.0)	9.0		5.0
Electric Power	5.7	7.5	13.2	(1.3)	14.8	13.5	(1.3)	19.3	18.0		4.5
Other Businesses	1.1	5.9	7.0	2.1	2.8	5.0	2.1	3.9	6.0		1.0
Adjustment	(1.7)	(3.1)	(4.9)	0.1	(7.6)	(7.5)	0.1	(1.1)	(1.0)		6.5
Total	44.3	48.8	93.2	41.8	28.1	70.0	41.8	50.2	92.0		22.0

Fiscal 2022 Forecast – Steel & Aluminum –

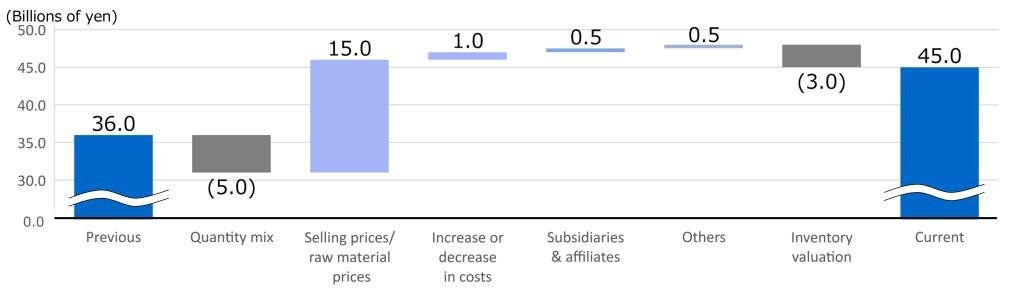
		(Bill	ions of yen)	
2022	Forecast (0		Change		
I	2H	2		2-1	

		F١	2021 Actu	al	FY2022	Forecast (P	revious)	FY2022	Change		
		1H	2H		1H	2H	1	1H	2H	2	2-1
	Net Sales	346.5	404.4	751.0	438.3	484.6	923.0	438.3	468.7	907.0	(16.0)
Steel products	Ordinary Income (Loss)	12.4	22.2	34.6	21.0	14.9	36.0	21.0	24.0	45.0	9.0
	Excluding Inventory Valuation	(9.5)	1.2	(8.4)	6.0	8.9	15.0	6.0	21.0	27.0	12.0
	Net Sales	80.7	83.0	163.8	98.1	93.8	192.0	98.1	89.9	188.0	(4.0)
Aluminum rolled products	Ordinary Income (Loss)	2.4	0.4	2.8	1.2	(2.2)	(1.0)	1.2	(7.2)	(6.0)	(5.0)
products	Excluding Inventory Valuation	2.4	(1.6)	0.8	(4.2)	(2.7)	(7.0)	(4.2)	(6.8)	(11.0)	(4.0)
	Net Sales	427.3	487.5	914.9	536.5	578.4	1,115.0	536.5	558.5	1,095.0	(20.0)
Total	Ordinary Income (Loss)	14.8	22.6	37.5	22.3	12.6	35.0	22.3	16.7	39.0	4.0
	Excluding Inventory Valuation	(7.1)	(0.4)	(7.6)	1.8	6.1	8.0	1.8	14.2	16.0	8.0

Fiscal 2022 Forecast – Steel & Aluminum – (Steel Products) P27

Steel products	 FY2022 previous: Net sales of 923.0 billion yen → FY2022 current: Net sales of 907.0 billion yen (Down 16.0 billion yen) FY2022 previous: Ordinary income of 36.0 billion yen → FY2022 current: Ordinary income of 45.0 billion yen (Up 9.0 billion yen) Crude steel production: Approx. 6.20 million tons (Down 0.10 million tons) Sales volume: Approx. 5.00 million tons (Down 0.10 million tons) Anticipate a decrease in sales volume due to slow demand recovery in the automotive sector, particularly overseas, and inventory adjustments by customers Factors affecting profit and loss Decrease in sales volume
	 Improvement in metal spreads due to a decline in raw materials prices and progress in improving selling prices
	Describe the transmission bunches and the description of the second strain fractions.

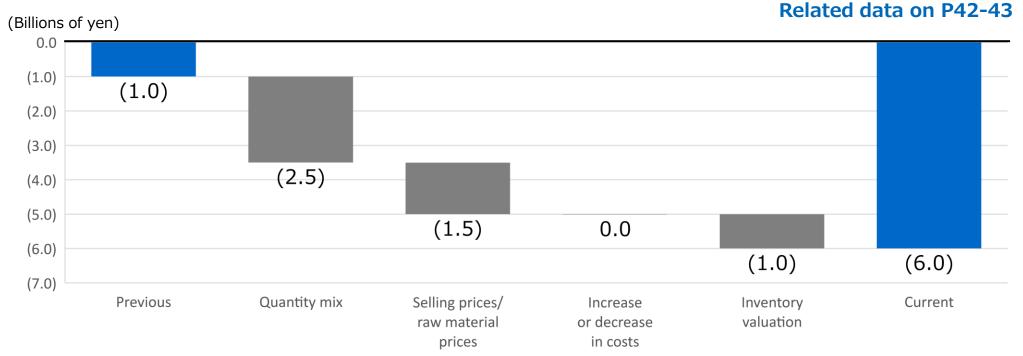
• Decrease in inventory valuation gains due to the appreciation of the yen and other factors



Related data on P42-43

Fiscal 2022 Forecast – Steel & Aluminum – (Aluminum Rolled Products)

ve sector, particularly

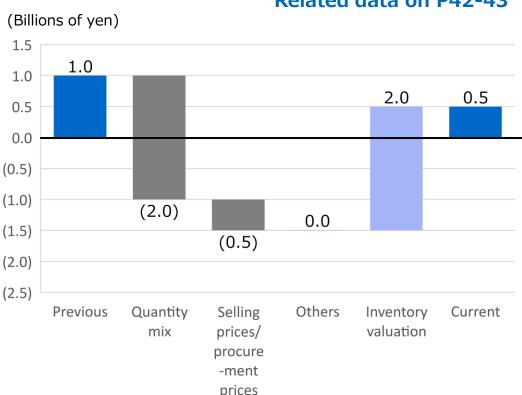


KOBELCO Fiscal 2022 Forecast – Advanced Materials –

									(IONS OF YEN
	FY2021 Actual			FY2022	FY2022 Forecast (Previous)			FY2022 Forecast (Current)			
	1H	2H		1H	2H	1	1H	2H	2		2-1
Net Sales	153.2	180.0	333.2	133.1	161.8	295.0	133.1	153.9	287.0		(8.0)
Ordinary Income (Loss)	5.2	(0.1)	5.1	1.4	(0.4)	1.0	1.4	(0.9)	0.5		(0.5)
Excluding Inventory Valuation	2.2	(3.1)	(0.9)	(0.5)	0.0	(0.5)	(0.5)	(2.5)	(3.0)		(2.5)

FY2022 previous: Ordinary income of 1.0 billion yen \rightarrow FY2022 current: Ordinary income of 0.5 billion yen (Down 0.5 billion yen)

- Sales volume
- Anticipate a decrease in suspensions, aluminum extrusions, copper flat rolled products, and steel powder due to further delayed demand recovery in the automotive sector
- · Anticipate a decrease in copper flat rolled products, and aluminum castings & forgings due to lower demand in the IT and semiconductor sectors
- Factors affecting profit and loss
- Decrease in sales volume
- Delay in passing on rises in energy prices to selling prices
- Increase in inventory valuation gains due to rising copper market prices



Related data on P42-43

(Billions of ven)

									(Bill	ions of yen)
	FY2021 Actual			FY2022	FY2022 Forecast (Previous)			FY2022 Forecast (Current)			
	1H	2H		1H	2H	1	1H	2H	2		2-1
Net Sales	38.0	38.8	76.9	42.1	45.8	88.0	42.1	44.9	87.0		(1.0)
Ordinary Income (Loss)	2.0	0.7	2.7	0.8	1.6	2.5	0.8	1.7	2.5		_

Related data on P42

FY2022 previous: Ordinary income of 2.5 billion yen \rightarrow **FY2022** current: Ordinary income of 2.5 billion yen (with no change)

Sales volume

Domestic: Expected to remain at a similar level to the previous forecast Overseas: Anticipate a decline due to slow demand recovery in Southeast Asia

- Factors affecting profit and loss
- Remain at a similar level to the previous forecast

KOBELCO Fiscal 2022 Forecast – Machinery –

	1								(Bill	lions of yen)
	FY2021 Actual			FY2022	Y2022 Forecast (Previous)			FY2022 Forecast (Current)			
	1H	2H		1H	2H	1	1H	2H	2		2-1
Net Sales	79.7	87.1	166.8	86.2	107.7	194.0	86.2	103.8	190.0		(4.0)
Ordinary Income (Loss)	4.2	8.3	12.5	5.2	9.7	15.0	5.2	9.8	15.0		_
										_	
Orders	89.5	117.0	206.6	111.4	approx. 125.0	approx. 235.0	111.4	approx. 135.0			approx. 10.0

FY2022 previous: Ordinary income of 15.0 billion yen \rightarrow FY2022 current: Ordinary income of 15.0 billion yen (with no change)

- Orders—Increase
- Orders are expected to reach a record high of around 245.0 billion yen, mainly due to additional orders for energy-related projects in rotating machinery.
- Factors affecting profit and loss
- Remain at a similar level to the previous forecast

KOBELCO Fiscal 2022 Forecast – Engineering –

											lions of yen)
	FY2021 Actual			FY2022	FY2022 Forecast (Previous)			FY2022 Forecast (Current)			
	1H	2H		1H	2H	1	1H	2H	2		Q-1
Net Sales	55.6	79.9	135.6	61.1	86.8	148.0	61.1	85.9	147.0		(1.0)
Ordinary Income (Loss)	4.3	3.3	7.7	0.9	0.5	1.5	0.9	2.1	3.0		1.5
										_	
Orders	73.5	134.9	208.5	77.2	approx. 75.0	approx. 150.0		approx. 75.0			_

FY2022 previous: Ordinary income of 1.5 billion yen \rightarrow

FY2022 current: Ordinary income of 3.0 billion yen (Up 1.5 billion yen)

- Orders—Remain at a similar level to the previous forecast
- Orders are expected to be around 150.0 billion yen. Orders are centered on the water treatment-related business, reflecting companies' growing appetite for infrastructure investment.
- Factors affecting profit and loss
- Improvements through reviewing the status of progress of individual projects

Fiscal 2022 Forecast – Construction Machinery –

										Bill	lions of yen)
	FY2021 Actual			FY2022	FY2022 Forecast (Previous)			FY2022 Forecast (Current)			
	1H	2H		1H	2H	1	1H	2H	2		2-1
Net Sales	194.0	177.6	371.6	183.7	213.2	397.0	183.7	206.3	390.0		(7.0)
Ordinary Income (Loss)	8.4	3.6	12.0	10.0	(6.0)	4.0	10.0	(1.0)	9.0		5.0

FY2022 previous: Ordinary income of 4.0 billion yen \rightarrow FY2022 current: Ordinary income of 9.0 billion yen (Up 5.0 billion ven)

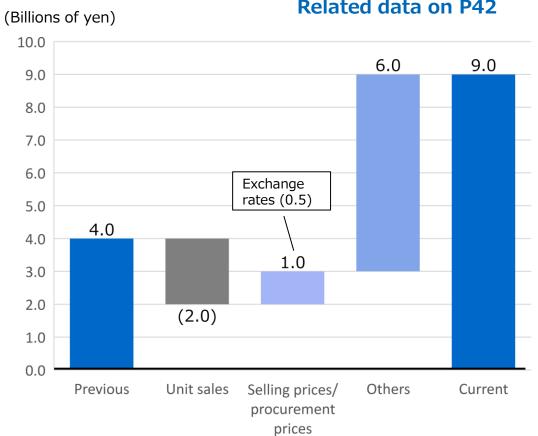
Unit Sales

[Hydraulic shovel]

• Sales volume is expected to decline due to factors such as lower demand and differences from assumptions, affected by fears of possible economic downturns in Southeast Asia, and shortages of parts supplies

[Crawler Crane]

- · Sales volume is expected to decline due to delays in production and shipping
- Factors affecting profit and loss
- Decline in unit sales
- Lower procurement costs ٠
- Fewer sales incentives in China
- Compensation income related to the engine certification problem



Related data on P42

(D

KOBELCO Fiscal 2022 Forecast – Electric Power –

									((Bill	lions of yen)
	FY2021 Actual			FY2022	Y2022 Forecast (Previous)			FY2022 Forecast (Current)			Change
	1H	2H		1H	2H	1	1H	2H	2		2-1
Net Sales	37.5	72.3	109.8	147.5	171.4	319.0	147.5	178.5	326.0		7.0
Ordinary Income (Loss)	5.7	7.5	13.2	(1.3)	14.8	13.5	(1.3)	19.3	18.0		4.5

FY2022 previous: Ordinary income of 13.5 billion yen→ FY2022 current: Ordinary income of 18.0 billion yen (Up 4.5 billion yen)

- Sales volume—Remain at a similar level to the previous forecast
- Unit price—Anticipate an increase
- An increase in unit price is expected due to differences from assumptions in prices of trade statistics used as a basis for electricity selling prices, etc.
- Factors affecting profit and loss
- Diminished impact of time lags in fuel cost adjustments at the Kobe Power Plant No. 3 and No.4 units due to the appreciation of the yen

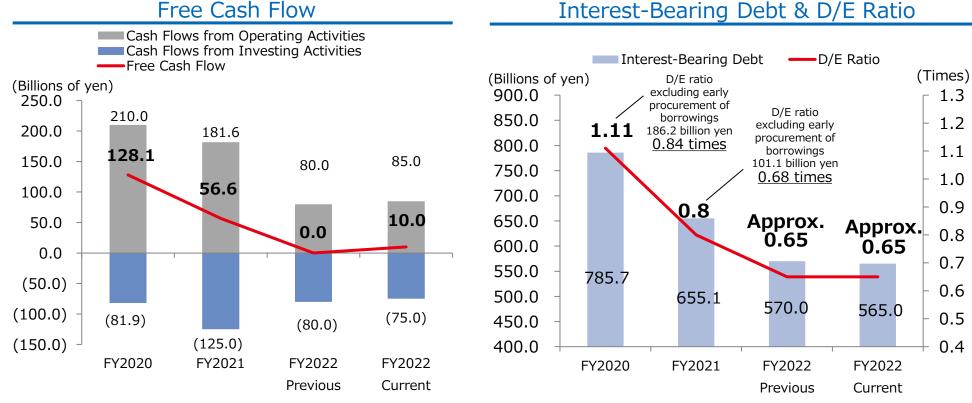
KOBELCO Return to Shareholders

- Kobe Steel determines dividends taking its financial condition, business performance, future capital needs and other factors into overall consideration with the aim of paying dividends on a continuous and steady basis in principle. The target dividend payout ratio is 15 to 25% of consolidated net income attributable to owners of the parent.
- In accordance with this policy, the Board of Directors resolved today to pay a year-end dividend of 25 year (an annual dividend of 40 yen) per share for the current fiscal year.

		FY2021	_		FY2022		
	Interim	Year-end		Interim	Year-end		
Dividends per share in yen	10	30	40	15	25	40	
Dividend payout ratio			25.0%			25.4%	

Cash Flow Status

- Free cash flow is expected to improve from the previous forecast due to improved business \geq performance and careful selection of investments and loans, despite a decline in working capital associated with a decline in sales volume.
- We will continue to strengthen progress management of invested capital through setting key performance \geq indicators (KPIs) for ROIC management and work to improve working capital, including the optimization of inventories, while continuing to carefully select new investment projects and steadily promoting the maintenance and improvement of financial discipline.



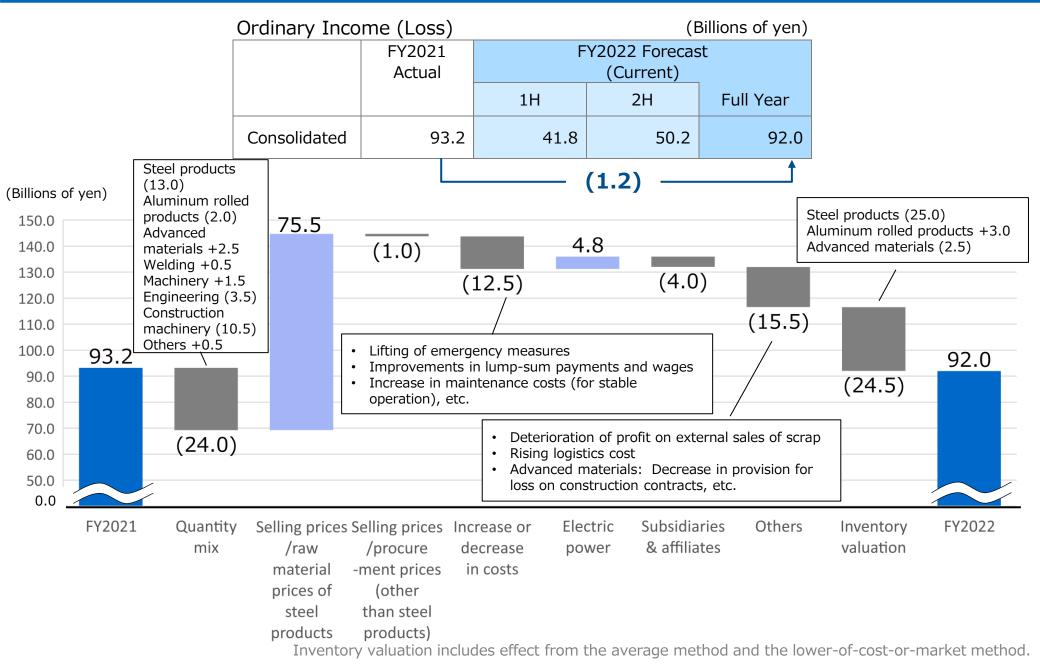
Note: Project finance is not included in free cash flow and D/E ratio.

Interest-Bearing Debt & D/E Ratio

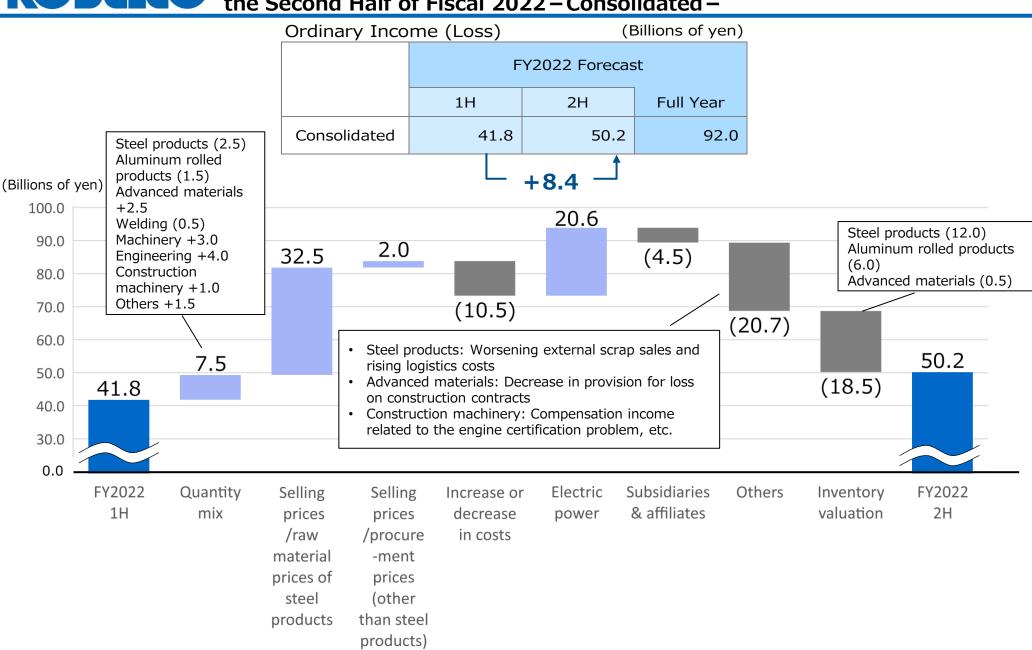


4. Reference Information

Fiscal 2022 Ordinary Income (Loss) Breakdown of Differences from the Fiscal 2021 Actual

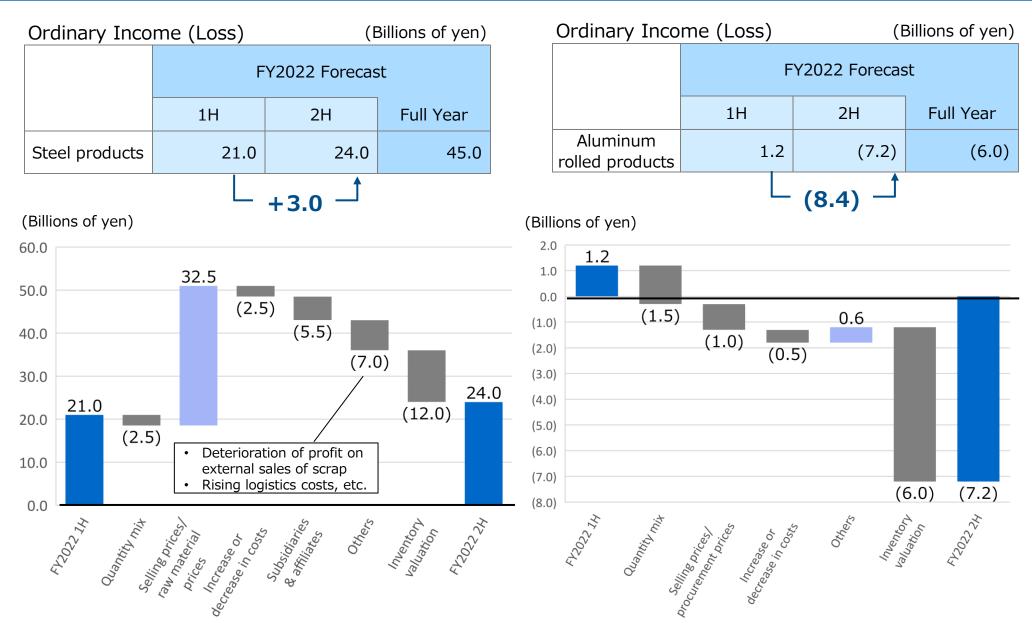


Breakdown of Differences between the First Half and the Second Half of Fiscal 2022 – Consolidated –



Inventory valuation includes effect from the average method and the lower-of-cost-or-market method.

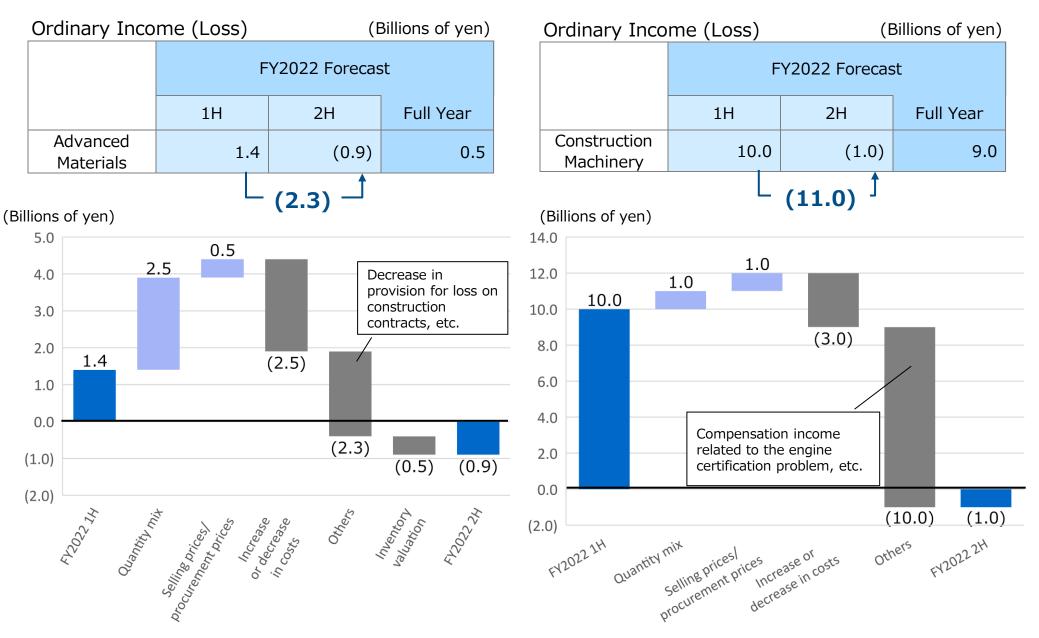
Breakdown of Differences between the First Half and the Second Half of Fiscal 2022 – Steel & Aluminum –



Inventory valuation includes effect from the average method and the lower-of-cost-or-market method.

P40

KOBELCO Breakdown of Differences between the First Half and the Second Half P41 of Fiscal 2022 – Advanced Materials & Construction Machinery – P41



Inventory valuation includes effect from the average method and the lower-of-cost-or-market method.

KOBELCO Data

		FY2021 Actual			FY2022 Forecast (Previous)	FY2022 Forecast (Current)			
	1H	3Q	2H	Full Year	Full Year	1H	3Q	2H	Full Year
Crude steel production*1 (Millions of tons)	3.35	1.64	3.24	6.59	approx.6.30	3.15	1.52	approx.3.00	approx.6.20
Sales volume of steelproducts*2 (Millions of tons)	2.68	1.32	2.59	5.27	approx.5.10	2.50	1.25	approx.2.50	approx.5.00
Domestic	2.03	0.98	1.97	3.99	approx.3.90	1.92	0.98	approx.2.00	approx.3.90
Exports	0.66	0.34	0.62	1.28	approx.1.20	0.58	0.27	approx.0.50	approx.1.10
Average steel selling price (Thousands of ye	n/ton) 95.5	108.9	116.1	105.6		134.5	148.2		
Export ratio (value basis)	24.9%	26.1%	23.6%	24.2%		23.4%	21.2%		
Aluminum rolled products*3 (Thousands of to	ıs) 179	81	164	343	approx. 360	170	84	approx.170	approx.340
Domestic	134	57	117	250	approx.245	119	55	approx.120	approx.235
Exports	45	24	47	93	approx.115	51	29	approx.50	approx.105
Aluminum extrusions*3 (Thousands of to	ıs) 19	9	17	36	approx. 37	17	9	approx.17	approx.35
Domestic	16	8	14	30	approx.29	14	7	approx.13	approx.27
Exports	3	1	3	6	approx.8	4	2	approx.4	approx.8
Copper rolled products*2 (Thousands of to	ıs) 29	15	31	60	approx.60	27	14	approx.29	approx.56
Welding materials*3 (Thousands of to	ıs) 133	62	125	258	approx.250	126	61	approx.120	approx.245
Domestic	53	27	54	108	approx.105	52	28	approx.55	approx.105
Exports	80	35	70	150	approx.145	74	33	approx.65	approx.140
Hydraulic excavators*4 (Thousands of un	its) 14.2	7.1	13.9	28.1	approx.26.0	11.9	6.3	approx.13.0	approx.25.0
Domestic	3.5	2.5	4.4	7.9	approx.8.0	3.4	2.3	approx.4.5	approx.8.0
Exports	10.7	4.6	9.5	20.2	approx.18.0	8.5	4.0	approx.8.5	approx.17.0
Crawler cranes*3 (Units)	143	71	178	321	approx.340	145	72	approx.155	approx.300

*1 Includes production volume through electric arc furnaces at Takasago Works

*3 Consolidated basis

*2 Non-consolidated basis

*4 Consolidated basis (including mini-excavators)

KOBELCO Data

								(Billic	ons of yen)
G	tool producto		FY2021	Actual			FY2022	Forecast	
3	teel products	1H	3Q	2H	Full Year	1H	3Q	2H	Full Year
	Iron ore	6.0	1.5	(8.5)	(2.5)	5.0	(4.5)	(7.0)	(2.0)
	Coal	3.5	7.5	8.0	11.5	(3.0)	0.0	0.0	(3.0)
	Carry over	9.5	9.0	(0.5)	9.0	2.0	(4.5)	(7.0)	(5.0)
	Average method	22.0	15.5	21.0	43.0	16.5	9.0	3.5	20.0
	Lower-of-cost-or- market method	0.0	(0.5)	0.0	0.0	(1.5)	(1.5)	(0.5)	(2.0)
	Inventory valuation	22.0	15.0	21.0	43.0	15.0	7.5	3.0	18.0

	Aluminum	FY2021 Actual				FY2022 Forecast			
ro	lled products	1H	3Q	2H	Full Year	1H	3Q	2H	Full Year
	Average method	0.0	2.5	2.0	2.0	5.5	0.0	0.0	5.5
	Lower-of-cost-or- market method	0.0	0.0	0.0	0.0	0.0	0.0	(0.5)	(0.5)
	Inventory valuation	0.0	2.5	2.0	2.0	5.5	0.0	(0.5)	5.0

Advanced		FY2021	Actual		FY2022 Forecast			
Materials	1H	3Q	2H	Full Year	1H	3Q	2H	Full Year
Average method	3.0	2.5	3.0	6.0	2.5	0.5	1.0	3.5
Lower-of-cost-or- market method	0.0	0.0	0.0	0.0	(0.5)	0.0	0.5	0.0
Inventory valuation	3.0	2.5	3.0	6.0	2.0	0.5	1.5	3.5

KOBELCO Free Cash Flow & Capital Investment

P44

 					(Billions of yen)
	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Forecast (Previous)	FY2022 Forecast (Current)
Cash flows from operating activities	72.3	21.4	210.0	181.6	80.0	85.0
Cash flows from investing activities	(10.9)	(133.4)	(81.9)	(125.0)	(80.0)	(75.0)
Free cash flow (excluding project financing)	61.4	(112.0)	128.1	56.6	0.0	10.0
Free cash flow (including project financing)	38.5	(191.9)	52.9	7.2	15.0	25.0
Cash and deposits (excluding project financing)	192.6	134.9	301.8	243.2	125.0	130.0

	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Forecast (Previous)	FY2022 Forecast (Current)
Capital investment (accrual basis)	133.4	239.8	185.0	108.1	115.0	115.0
Capital investment (payment basis)	132.4	245.3	173.2	156.4	100.0	100.0
Depreciation	102.5	105.3	100.8	105.1	115.0	115.0

	FY2018 Actual	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Forecast (Previous)	FY2022 Forecast (Current)
Net income (loss) per share	99.20 yen	(187.55) yen	64.05 yen	160.23 yen	113.98 yen	157.04 yen
Outside debt	760.3 bilion yen	906.6 bilion yen	987.8 bilion yen	908.4 bilion yen	840.0 bilion yen	835.0 bilion yen
Outside debt excluding debt from IPP project financing	724.2 bilion yen	784.4 bilion yen	785.7 bilion yen	655.1 bilion yen	570.0 bilion yen	565.0 bilion yen
D/E ratio *1	*2 0.98 times	*3 1.19 times	*4 1.11 times	*5 0.80 times	approx.0.65 times	approx.0.65 times
ROS *6	1.8%	(0.4)%	0.9%	4.5%	2.8%	3.7%
ROA *7	1.5%	(0.3)%	0.6%	3.5%	2.6%	3.4%
ROE *8	4.8%	(9.7)%	3.4%	7.9%	5.3%	7.2%
ROIC *9	2.8%	0.9%	1.1%	4.7%	3.2%	3.8%

- *1: D/E ratio: Debt (excluding IPP project finance) / Stockholders' equity
- *2: Includes early procurement of borrowings for fiscal 2018 (92.1 billion yen) D/E ratio 0.85 times (excluding early procurement of borrowings)
- *3: Includes early procurement of borrowings for fiscal 2019 (62.1 billion yen) D/E ratio 1.10 times (excluding early procurement of borrowings)
- *4: Includes early procurement of borrowings for fiscal 2020 (186.2 billion yen) D/E ratio 0.84 times (excluding early procurement of borrowings)
- *5: Includes early procurement of borrowings for fiscal 2021 (101.1 billion yen) D/E ratio 0.68 times (excluding early procurement of borrowings)

- *6: ROS: Ordinary income / Net sales
- *7: ROA: Ordinary income / Total assets
- *8: ROE: Net income attributable to owners of
- the parent / Stockholders' equity
- *9: ROIC: After-tax operating income / invested capital

KOBELCO Exchange Rate Assumption

		FY2021 Actual						
			Cumulative					
	1H	3Q	3Q	4Q	Full Year			
1 U.S. dollar to yen	109.8	113.7	111.1	116.2	112.4			
1 Chinese yuan to yen	17.0	17.8	17.3	18.3	17.5			
1 euro to yen	130.9	130.1	130.6	130.4	130.6			

		FY2022 Forecast (Current)						
			Cumulative			(Previous)		
	1H	3Q	3Q	4Q	Full Year	Full Year		
1 U.S. dollar to yen	135.3	139.9	136.9	130.0	135.1	140.2		
1 Chinese yuan to yen	19.9	19.6	19.8	20.0	19.9	20.0		
1 euro to yen	139.1	144.2	140.8	140.0	140.6	139.6		

Analysis of exchange rate sensitivity

Impact of the 1 yen depreciation against the U.S. dollar on future business performance (FY2022 4Q)

Steel products: approx. 0.0 billion yen

(Impact of dollar balance: (0.2) billion yen, inventory valuation, cost pass-through to selling price, etc.: +a billion yen)

Construction machinery: approx. +0.1 billion yen

Impact of the 1 yen depreciation against the euro on future business performance (FY2022 4Q) Construction machinery: +0.1 billion yen

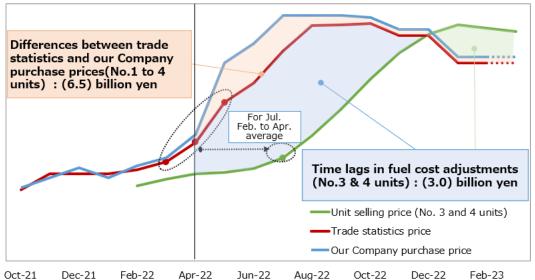
Fuel Cost Adjustments in the Kobe Power Plant (No. 1 to 4 units)

- The electricity rate, which is equivalent to the fuel cost received by our Company's coal-fired power subsidiaries (hereinafter collectively called "our Company"), is calculated based on the fuel cost set at the time of contract and adjusted with changes in coal prices in the import trade statistics (national average) from the time of contract.
- The most recent import trade statistics have revealed coal prices are lower in some exporting countries, or at certain importing ports, which push down the national average prices of imported coal, thereby keeping our Company's unit selling price of electricity low and causing losses.
- We assume this is caused by **fixed price contracts for some coal brands** by other electric power companies (the price gap has widened due to a subsequent surge in market prices) and **the time lag between coal purchase and delivery.** We consider this to be temporary.

Our forecast for the impact on earning due to the difference between the trade statistics price and our Company purchase price is as follows: **Previous forecast : (6.5) billion yen** \rightarrow **Current: (6.5) billion yen (with no change)**

• In addition, as for the Kobe Power Plant No. 3 and No. 4 units, trade statistics from 3 to 5 months ago are referenced for determining the unit selling price of electricity. Then, a loss will be incurred due to time lags in fuel cost adjustments when market prices soar.

Our forecast for the impact on earnings due to time lags in fuel cost adjustments is as follows : **Previous forecast : (7.5) billion yen** \rightarrow **Current: (3.0) billion yen (Up 4.5 billion yen)**



Trends in Coal Trade Statistics Prices and Our Company Purchase Prices (for illustrative purposes only)

- Fixed price contracts concluded by other electric power companies before market price hikes
- The time lag between purchase and delivery of items, based on the previous fiscal year's price contracts concluded by other electric power companies

➡ Impact on earnings becoming evident with thermal coal market prices continuing to soar

Reasons for the difference between trade statistics prices and our Company purchase prices (estimated)

External Evaluations (not exhaustive)

FTSE4Good Index Series (From Jun. 2021)



FTSE4Good

MSCI JAPAN ESG SELECT LEADERS INDEX*

(From Jul. 2022)

2022 CONSTITUENT MSCI JAPAN ESG SELECT LEADERS INDEX

FTSE Blossom Japan Sector Relative Index (From Apr. 2022)



FTSE Blossom Japan Sector Relative Index

MSCI JAPAN EMPOWERING WOMEN INDEX (WIN) * (From Jan.2023)

2022 CONSTITUENT MSCI JAPAN

2022 CONSTITUENT MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)

The KOBELCO Group's efforts to promote active participation of diverse human resources led to this year's first inclusion. <u>https://www.Kobelco.co.jp/English/sustainability/initiatives.html</u>

 FTSE Blossom Japan Index (From Jun. 2021)



FTSE Blossom Japan

• CDP (From Dec. 2020)



Awarded "A-" in the climate change and water security categories

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COBELCO Group Corporate Philosophy

	Our view of a society and future to be attained as we carry out KOBELCO's mission
KOBELCO's View of the Future	We envision a world in which people, now and in the future, can fulfill their hopes and dreams while enjoying safe, secure, and prosperous lives.
	Our mission and the social significance of the KOBELCO Group that we must fulfill
KOBELCO's Mission	Our mission is to provide solutions to the needs of society, by making the best use of the talents of our employees and our technologies.
	The commitments of the KOBELCO Group to society and the values shared by the entire KOBELCO Group
Core Values of KOBELCO	 We provide technologies, products and services that win the trust and confidence of our customers we serve and the society in which we live. We value, and support the growth of, each employee on an individual basis, while creating a cooperative and harmonious environment. Through continuous and innovative changes, we create new values for the society of which we are a member.
	Code of Conduct for all Group employees to follow to fulfill the Core Values of KOBELCO and the Quality Charter
Six Pledges of KOBELCO	 Uphold the Highest Sense of Ethics and Professionalism Contribute to the Society by Providing Superior Products and Services Quality Charter Establish a Comfortable but Challenging Work Environment Live in Harmony with the Local Community Contribute to a Sustainable Environment Respect Each Stakeholder



Cautionary Statement

 Certain statements in this presentation contain forward-looking statements concerning forecasts, assertions, prospects, intentions and strategies. The decisions and assumptions leading to these statements are based on information currently available to Kobe Steel. Due to possible changes in decisions and assumptions, future business operation, and internal and external conditions, actual results may differ materially from the projected forward-looking statements. Kobe Steel is not obligated to revise the forward-looking contents of this presentation.

• Uncertain and variable factors include, but are not limited to:

- Changes in economic outlook, demand and market conditions
- Political situation and trade and other regulations
- Changes in currency exchange rates
- Availability and market conditions of raw materials
- Products and services of competing companies, pricing policy, alliances, and business development including M&As
- Strategy changes of alliance partners