

## Consolidated Balance Sheets

(As of March 31, 2020)

(Millions of yen)

Item	Amount	Item	Amount
<b>ASSETS</b>		<b>LIABILITIES</b>	
<b>Current Assets</b>	<b>1,066,476</b>	<b>Current liabilities</b>	<b>813,071</b>
Cash and deposits	146,044	Notes and accounts payable	395,946
Notes and accounts receivable	332,428	Short-term borrowings	162,069
Merchandise and finished goods	184,414	Bonds due within one year	30,215
Work-in-process	137,567	Accounts payable - other	54,661
Raw materials and supplies	174,328	Income and enterprise taxes payable	7,143
Other	94,918	Provision for bonuses	19,424
Allowance for doubtful accounts	(3,225)	Provision for product warranties	15,279
<b>Fixed assets</b>	<b>1,344,714</b>	Provision for loss on construction contracts	16,952
<b>Tangible fixed assets</b>	<b>1,015,974</b>	Provision for loss on guarantees	1,046
Buildings and structures	257,897	Provision for dismantlement-related expenses	2,314
Machinery and equipment	464,296	Provision for customer compensation expenses	2,054
Tools, equipment and fixtures	14,288	Other	105,962
Land	139,518	<b>Long-term liabilities</b>	<b>881,751</b>
Construction in progress	139,973	Bonds and notes	81,622
<b>Intangible fixed assets</b>	<b>32,665</b>	Long-term borrowings	632,732
Software	18,611	Deferred tax liabilities	10,165
Other	14,054	Deferred tax liabilities on land revaluation	2,458
<b>Investments and other assets</b>	<b>296,074</b>	Net defined benefit liability	94,518
Investments in securities	148,680	Provision for environmental measures	3,000
Long-term loans receivable	4,348	Provision for dismantlement-related expenses	1,959
Deferred tax assets	72,534	Other	55,294
Net defined benefit asset	18,427	<b>Total liabilities</b>	<b>1,694,822</b>
Other	90,456	<b>NET ASSETS</b>	
Allowance for doubtful accounts	(38,370)	<b>Stockholders' equity</b>	<b>696,678</b>
		Common stock	250,930
		Capital surplus	102,350
		Retained earnings	345,660
		Treasury stock, at cost	(2,261)
		<b>Accumulated other comprehensive income</b>	<b>(39,797)</b>
		Unrealized gains on securities, net of taxes	1,485
		Deferred gains (losses) on hedges, net of taxes	(15,873)
		Land revaluation differences, net of taxes	(2,995)
		Foreign currency translation adjustments	(1,984)
		Remeasurements of defined benefit plans, net of taxes	(20,430)
		<b>Non-controlling interests</b>	<b>59,487</b>
		<b>Total net assets</b>	<b>716,369</b>
<b>Total assets</b>	<b>2,411,191</b>	<b>Total liabilities and net assets</b>	<b>2,411,191</b>

(Amounts are rounded down to the nearest million yen.)

## Consolidated Statements of Income

(From April 1, 2019 to March 31, 2020)

(Millions of yen)

Item	Amount	
Net sales		1,869,835
Cost of sales		1,638,738
<b>Gross profit</b>		<b>231,097</b>
Selling, general and administrative expenses		221,233
<b>Operating income</b>		<b>9,863</b>
Non-operating income		
Interest and dividend income	7,317	
Other	21,666	28,983
Non-operating expenses		
Interest expense	9,186	
Other	37,740	46,927
<b>Ordinary loss</b>		<b>(8,079)</b>
Extraordinary income		
Gain on sale of investment securities	7,586	7,586
Extraordinary losses		
Loss on impairment	49,981	
Loss on valuation of investment securities	15,089	65,071
<b>Loss before income taxes and non-controlling interests</b>		<b>(65,565)</b>
Income taxes – current	10,267	
Income taxes – deferred	(7,504)	2,762
<b>Loss before non-controlling interests</b>		<b>(68,327)</b>
Net loss attributable to non-controlling interests		(319)
<b>Net loss attributable to owners of the parent</b>		<b>(68,008)</b>

(Amounts are rounded down to the nearest million yen.)

(Reference) Summary of Consolidated Statements of Cash Flows

(From April 1, 2019 to March 31, 2020)

Item	Amount
	(Millions of yen)
Net cash provided by operating activities	27,040
Net cash used in investing activities	(218,986)
Net cash provided by financing activities	140,589
Effect of exchange rate changes on cash and cash equivalents	(932)
Increase in cash and cash equivalents	(52,290)
Cash and cash equivalents at the beginning of fiscal year	197,216
Increase in cash and cash equivalents resulting from change in scope of consolidation	731
Cash and cash equivalents at the end of fiscal year	145,658

(Amounts are rounded down to the nearest million yen.)

## Non-Consolidated Balance Sheets

(As of March 31, 2020)

(Millions of yen)

Item	Amount	Item	Amount
<b>ASSETS</b>		<b>LIABILITIES</b>	
<b>Current Assets</b>	<b>715,689</b>	<b>Current liabilities</b>	<b>566,415</b>
Cash and deposits	65,741	Accounts payable	239,272
Notes receivable	1,748	Short-term borrowings	101,590
Accounts receivable	131,345	Lease obligations	21
Lease receivables	951	Bonds due within one year	30,000
Merchandise and finished goods	87,904	Accounts payable - other	41,695
Work-in-process	103,046	Accrued expenses	22,332
Raw materials and supplies	113,612	Income and enterprise taxes payable	502
Advance payments - trade	56,450	Advances received	85,442
Prepaid expenses	3,140	Deposits received	8,327
Short-term loans receivable	76,607	Unearned revenue	304
Accounts receivable - other	36,073	Provision for bonuses	6,924
Other	39,121	Provision for product warranties	3,754
Allowance for doubtful accounts	(56)	Provision for loss on construction contracts	13,099
<b>Fixed assets</b>	<b>965,658</b>	Provision for environmental measures	555
<b>Tangible fixed assets</b>	<b>561,655</b>	Provision for dismantlement-related expenses	2,314
Buildings	92,671	Provision for customer compensation expenses	1,709
Structures	49,624	Other	8,568
Machinery and equipment	299,356	<b>Long-term liabilities</b>	<b>617,172</b>
Vehicles	1,106	Bonds and notes	80,000
Tools, equipment and fixtures	7,079	Long-term borrowings	499,517
Land	65,411	Lease obligations	31
Construction in progress	46,404	Provision for retirement benefits	27,588
<b>Intangible fixed assets</b>	<b>14,041</b>	Provision for environmental measures	2,209
Software	11,991	Provision for dismantlement-related expenses	1,959
Right of using facilities	342	Asset retirement obligations	738
Other	1,708	Other	5,127
<b>Investments and other assets</b>	<b>389,961</b>	<b>Total liabilities</b>	<b>1,183,588</b>
Investments in securities	58,652	<b>NET ASSETS</b>	
Shares of subsidiaries and associates and investments in capital	198,444	<b>Stockholders' equity</b>	<b>499,679</b>
Long-term loans receivable	85,342	<b>Common stock</b>	<b>250,930</b>
Prepaid pension cost	19,556	<b>Capital surplus</b>	<b>100,789</b>
Deferred tax assets	18,202	Legal capital surplus	100,789
Other	14,713	<b>Retained earnings</b>	<b>149,261</b>
Allowance for doubtful accounts	(4,950)	Other retained earnings	149,261
		Reserve for special depreciation	190
		Reserve for advanced depreciation of fixed assets	2,096
		Retained earnings brought forward	146,974
		<b>Treasury stock, at cost</b>	<b>(1,301)</b>
		<b>Valuation and translation adjustments</b>	<b>(1,920)</b>
		Unrealized gains on securities, net of taxes	(1,471)
		Deferred gains (losses) on hedges, net of taxes	(448)
		<b>Total net assets</b>	<b>497,759</b>
<b>Total assets</b>	<b>1,681,347</b>	<b>Total liabilities and net assets</b>	<b>1,681,347</b>

(Amounts are rounded down to the nearest million yen.)

## Non-Consolidated Statements of Income

(From April 1, 2019 to March 31, 2020)

(Millions of yen)

Item	Amount	
Net sales		995,447
Cost of sales		927,596
<b>Gross profit</b>		<b>67,850</b>
Selling, general and administrative expenses		90,014
<b>Operating loss</b>		<b>(22,163)</b>
Non-operating income		
Interest and dividend income	32,342	
Other	14,848	47,191
Non-operating expenses		
Interest expense	4,756	
Other	34,540	39,297
<b>Ordinary loss</b>		<b>(14,269)</b>
Extraordinary income		
Gain on sales of investment securities	7,048	7,048
Extraordinary losses		
Loss on impairment	38,528	
Loss on valuation of investment securities	15,022	53,551
<b>Loss before income taxes</b>		<b>(60,772)</b>
Income taxes – current	(3,370)	
Income taxes – deferred	(8,643)	(12,013)
<b>Net loss</b>		<b>(48,759)</b>

(Amounts are rounded down to the nearest million yen.)