

Consolidated Balance Sheets

(As of March 31, 2021)

(Millions of yen)

| Item | Amount | Item | Amount |
|-------------------------------------|------------------|---|------------------|
| ASSETS | | LIABILITIES | |
| Current Assets | 1,156,180 | Current liabilities | 815,747 |
| Cash and deposits | 262,345 | Notes and accounts payable | 382,751 |
| Notes and accounts receivable | 313,994 | Short-term borrowings | 161,803 |
| Securities | 55,199 | Bonds due within one year | 20,572 |
| Merchandise and finished goods | 169,717 | Accounts payable - other | 85,023 |
| Work-in-process | 122,114 | Income and enterprise taxes payable | 9,587 |
| Raw materials and supplies | 158,442 | Provision for bonuses | 18,655 |
| Other | 76,792 | Provision for product warranties | 15,780 |
| Allowance for doubtful accounts | (2,427) | Provision for loss on construction contracts | 18,562 |
| Fixed assets | 1,426,693 | Provision for loss on guarantees | 924 |
| Tangible fixed assets | 1,078,619 | Provision for customer compensation expenses | 1,397 |
| Buildings and structures | 247,469 | Other | 100,688 |
| Machinery and equipment | 441,128 | Long-term liabilities | 997,750 |
| Tools, equipment and fixtures | 14,935 | Bonds and notes | 61,050 |
| Land | 134,961 | Long-term borrowings | 744,382 |
| Construction in progress | 240,123 | Lease obligations | 59,970 |
| Intangible fixed assets | 36,565 | Deferred tax liabilities | 6,638 |
| Software | 19,538 | Deferred tax liabilities on land revaluation | 3,251 |
| Other | 17,026 | Net defined benefit liability | 84,135 |
| Investments and other assets | 311,508 | Provision for environmental measures | 1,799 |
| Investments in securities | 172,415 | Provision for dismantlement-related expenses | 1,620 |
| Long-term loans receivable | 3,658 | Other | 34,901 |
| Deferred tax assets | 69,262 | Total liabilities | 1,813,498 |
| Net defined benefit asset | 19,456 | NET ASSETS | |
| Other | 65,169 | Stockholders' equity | 719,789 |
| Allowance for doubtful accounts | (18,454) | Common stock | 250,930 |
| | | Capital surplus | 102,228 |
| | | Retained earnings | 368,892 |
| | | Treasury stock, at cost | (2,261) |
| | | Accumulated other comprehensive income | (9,427) |
| | | Unrealized gains on securities, net of taxes | 15,757 |
| | | Deferred gains (losses) on hedges, net of taxes | (13,764) |
| | | Land revaluation differences, net of taxes | (3,406) |
| | | Foreign currency translation adjustments | (4,568) |
| | | Remeasurements of defined benefit plans, net of taxes | (3,444) |
| | | Non-controlling interests | 59,013 |
| | | Total net assets | 769,375 |
| Total assets | 2,582,873 | Total liabilities and net assets | 2,582,873 |

(Amounts are rounded down to the nearest million yen.)

Consolidated Statements of Income

(From April 1, 2020 to March 31, 2021)

(Millions of yen)

| Item | Amount | |
|---|----------|----------------|
| Net sales | | 1,705,566 |
| Cost of sales | | 1,482,378 |
| Gross profit | | 223,188 |
| Selling, general and administrative expenses | | 192,789 |
| Operating income | | 30,398 |
| Non-operating income | | |
| Interest and dividend income | 4,889 | |
| Other | 20,116 | 25,006 |
| Non-operating expenses | | |
| Interest expense | 11,526 | |
| Other | 27,690 | 39,216 |
| Ordinary income | | 16,188 |
| Extraordinary income | | |
| Gain on sale of fixed assets | 9,900 | |
| Gain on step acquisitions | 3,259 | |
| Gain on sale of investment securities | 2,909 | 16,069 |
| Extraordinary losses | | |
| Loss on impairment | 13,509 | 13,509 |
| Income before income taxes and non-controlling interests | | 18,748 |
| Income taxes – current | 9,585 | |
| Income taxes – deferred | (13,490) | (3,904) |
| Income before non-controlling interests | | 22,653 |
| Net loss attributable to non-controlling interests | | (580) |
| Net income attributable to owners of the parent | | 23,234 |

(Amounts are rounded down to the nearest million yen.)

Non-Consolidated Balance Sheets

(As of March 31, 2021)

(Millions of yen)

| Item | Amount | Item | Amount |
|--|------------------|---|------------------|
| ASSETS | | LIABILITIES | |
| Current Assets | 807,636 | Current liabilities | 619,865 |
| Cash and deposits | 140,523 | Accounts payable | 239,724 |
| Notes receivable | 1,336 | Short-term borrowings | 101,363 |
| Accounts receivable | 108,767 | Lease obligations | 4,716 |
| Lease receivables | 454 | Bonds due within one year | 20,000 |
| Securities | 55,199 | Accounts payable - other | 69,491 |
| Merchandise and finished goods | 77,942 | Accrued expenses | 20,354 |
| Work-in-process | 89,825 | Income and enterprise taxes payable | 592 |
| Raw materials and supplies | 107,861 | Advances received | 121,966 |
| Advance payments - trade | 101,170 | Deposits received | 6,480 |
| Prepaid expenses | 3,168 | Unearned revenue | 269 |
| Short-term loans receivable | 75,278 | Provision for bonuses | 6,606 |
| Accounts receivable - other | 32,712 | Provision for product warranties | 4,650 |
| Other | 13,439 | Provision for loss on construction contracts | 15,293 |
| Allowance for doubtful accounts | (45) | Provision for environmental measures | 1,273 |
| Fixed assets | 1,009,814 | Provision for customer compensation expenses | 1,260 |
| Tangible fixed assets | 571,739 | Other | 5,821 |
| Buildings | 91,259 | Long-term liabilities | 679,340 |
| Structures | 46,685 | Bonds and notes | 60,000 |
| Machinery and equipment | 283,896 | Long-term borrowings | 534,585 |
| Vehicles | 899 | Lease obligations | 39,630 |
| Tools, equipment and fixtures | 7,366 | Provision for retirement benefits | 36,142 |
| Land | 65,272 | Provision for environmental measures | 1,058 |
| Construction in progress | 76,358 | Provision for dismantlement-related expenses | 1,620 |
| Intangible fixed assets | 14,734 | Asset retirement obligations | 738 |
| Software | 12,952 | Other | 5,563 |
| Right of using facilities | 326 | Total liabilities | 1,299,205 |
| Other | 1,455 | NET ASSETS | |
| Investments and other assets | 423,340 | Stockholders' equity | 507,565 |
| Investments in securities | 73,836 | Common stock | 250,930 |
| Shares of subsidiaries and associates and investments in capital | 194,965 | Capital surplus | 100,789 |
| Long-term loans receivable | 107,431 | Legal capital surplus | 100,789 |
| Prepaid pension cost | 17,836 | Retained earnings | 157,148 |
| Deferred tax assets | 19,726 | Other retained earnings | 157,148 |
| Other | 14,688 | Reserve for special depreciation | 129 |
| Allowance for doubtful accounts | (5,144) | Reserve for advanced depreciation of fixed assets | 1,925 |
| | | Retained earnings brought forward | 155,093 |
| | | Treasury stock, at cost | (1,302) |
| | | Valuation and translation adjustments | 10,680 |
| | | Unrealized gains on securities, net of taxes | 11,191 |
| | | Deferred gains (losses) on hedges, net of taxes | (511) |
| | | Total net assets | 518,245 |
| Total assets | 1,817,450 | Total liabilities and net assets | 1,817,450 |

(Amounts are rounded down to the nearest million yen.)

Non-Consolidated Statements of Income

(From April 1, 2020 to March 31, 2021)

(Millions of yen)

| Item | Amount | |
|--|---------|-----------------|
| Net sales | | 924,648 |
| Cost of sales | | 863,277 |
| Gross profit | | 61,370 |
| Selling, general and administrative expenses | | 74,581 |
| Operating loss | | (13,210) |
| Non-operating income | | |
| Interest and dividend income | 21,023 | |
| Other | 15,483 | 36,506 |
| Non-operating expenses | | |
| Interest expense | 5,941 | |
| Other | 24,989 | 30,930 |
| Ordinary loss | | (7,634) |
| Extraordinary income | | |
| Gain on sale of fixed assets | 2,781 | |
| Gain on sale of shares of subsidiaries and associates | 5,386 | 8,167 |
| Extraordinary losses | | |
| Loss on impairment | 2,912 | |
| Loss on valuation of shares of subsidiaries and associates | 2,313 | 5,225 |
| Loss before income taxes | | (4,691) |
| Income taxes – current | (5,877) | |
| Income taxes – deferred | (6,702) | (12,580) |
| Net income | | 7,888 |

(Amounts are rounded down to the nearest million yen.)