## **Kobe Steel to reorganize group company**

The Kobe Steel Group, under the Rolling of the Medium-Term Management Plan announced on May 15, 2019, is undertaking two key themes in fiscal 2019 and fiscal 2020 consisting of initiatives to: 1) strengthen profitability with a focus on materials and 2) make efficient use of management resources and strengthen the business foundation with attention to capital costs, in an aim to establish a business enterprise based on the three core business areas of materials, machinery and electric power.

In making efficient use of its management resources and strengthening the business foundation, Kobe Steel, Ltd. has been proceeding to strengthen Group governance, including the reorganization of Group companies, and make efficient use of capital and assets, as well as revising the business evaluation method.

Among such initiatives, Kobe Steel announces that its Board of Directors today adopted the resolution below.

	Purpose
Integration of road-related	To enhance competitiveness by integrating the business
business of Nippon Steel	resources of the two companies in the severe business
Metal Products Co., Ltd.	environment surrounding the road-related business due to the
with Kobelco Engineered	shrinking market, etc.
Construction Materials Co.,	
Ltd.	

## **Related News Release**

Announcement on "Basic agreement on the integration of road-related business between Nippon Steel Metal Products Co., Ltd. and Kobelco Engineered Construction Materials Co., Ltd."

URL: https://www.kobelco.co.jp/english/releases/1203390 15581.html

The Kobe Steel Group will steadily promote the various measures under the Rolling of the Medium-Term Management Plan.

Reference: Initiatives to date on the reorganization of Group companies

September 27, 2019	Share transfer of Kobelco & Materials	To further grow the business, Kobe Steel will transfer shares in KMTC to CTJ Holdings2 LLC,
27, 2017	Copper Tube Co., Ltd.	which will combine KMCT with another company in
	(KMCT)	the same field.
September	Absorption-type merger	To expand its aluminum extrusion business centered
27, 2019	of Shinko Fab Tech, Ltd.	on strategies for automotive weight reduction, Kobe
		Steel will combine the businesses and establish an
		integrated management system to further strengthen
		its monozukuri capabilities.
November	Share transfer of	To further grow the business of Kobelco Steel Tube,
27, 2019	Kobelco Steel Tube Co.,	Kobe Steel will transfer its shares in Kobelco Steel
	Ltd.	Tube to Maruichi Steel Tube, which plans to further
		expand the steel tube business.