Directors, Corporate Auditors, and Corporate Officers

(As of June 23, 2010)

President, Chief Executive Officer and Representative Director Hiroshi Sato

Head Office

Executive Vice President and Representative Director Tomoyuki Kaya

SENIOR MANAGING DIRECTORS

Yutaka Kawata Hiroaki Fujiwara

SENIOR OFFICERS Hiroji Izumi Yuichi Seki Hiroya Kawasaki

OFFICERS Akira Kaneko Masahiro Hanaoka

Iron and Steel Business Executive Vice President and Representative Director Ikuhiro Yamaguchi*

SENIOR OFFICERS Hiroyoshi Tsumura Yoshinori Onoe

OFFICERS

Akihiko Tsukamoto Naoto Umehara Shinya Miyawaki Yukimasa Miyashita Michihide Iwasa Masahiro Kawase Koji Fujii

Welding Business

OFFICER

Мамадінд Director Tsuyoshi Kasuya*

*Head of the business unit **Outside corporate auditor

Mitsuo Takamura

Aluminum and Copper Business

Senior Managing Director Tetsu Takahashi*

Executive Officer Ryosuke Shimomura

OFFICERS Ryusuke Hamanaka Takahiko Sato

Machinery Business

EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE Director Kazuo Shigekawa*

SENIOR OFFICER Kazuhide Naraki

Оғғісек Takao Ohama

Natural Resources and Engineering Business

EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE DIRECTOR Takashi Matsutani*

Executive Officer Jun Tanaka

Senior Officer Seiji Okita

OFFICER Shohei Manabe

Outside Directors

Atsushi Nakano Takao Kitabata

Corporate Auditors

Toshinori Okoshi Jun Miyazaki Takasuke Kaneko** Yoshikazu Ikeda** Shigeo Sasaki**