

# KOBE STEEL

## Information for Investors

As of March 31,2011

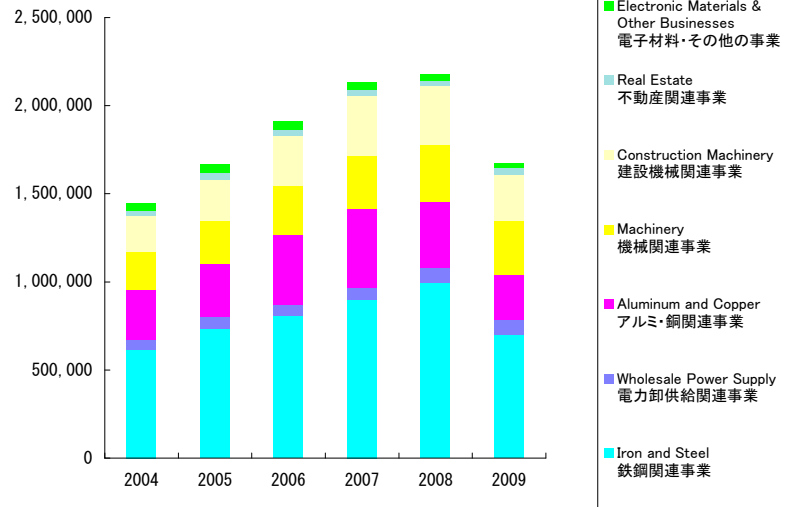
**KOBELCO**  
神戸製鋼グループ

Consolidated Financial Results  
**連結決算**

# ●Old Segment 旧セグメント

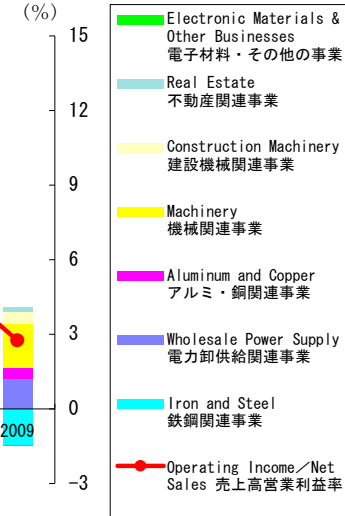
## Segment Sales セグメント別売上高

(Millions of yen 100万円)



## Operating Income and Operating Income/Net Sales 営業損益および売上高営業利益率

(Millions of yen 100万円)



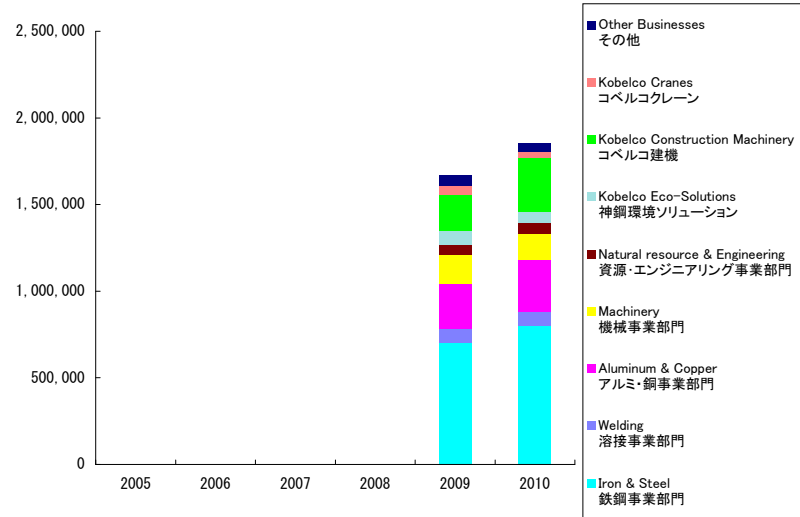
Fiscal Year 年度		2001	2002	2003	2004	2005	2006	2007	2008	2009	
Sector Sales To Outside Customers	Iron and Steel 鉄鋼関連事業	476,023	511,749	506,577	613,802	734,749	805,635	896,914	996,285	700,982	
セグメント別売上高 (外部顧客向け)	Wholesale Power Supply 電力卸供給関連事業	-	-	30,182	58,600	65,208	66,858	71,890	80,708	81,589	
	Aluminum and Copper アルミ・銅関連事業	256,030	247,330	242,531	282,091	303,889	396,180	448,655	378,048	260,728	
	Machinery 機械関連事業	223,456	209,280	186,162	215,206	246,911	274,910	297,998	325,593	302,190	
	Construction Machinery 建設機械関連事業	147,884	156,928	181,580	206,065	226,645	285,333	339,867	332,818	259,961	
	Electronics and Information 電子・情報関連事業	-	-	-	-	-	-	-	-	-	-
	Real Estate 不動産関連事業	40,062	38,293	39,036	28,561	43,543	33,867	35,481	28,807	38,802	
	Other Businesses その他の事業	54,556	41,167	33,109	39,442	46,365	47,510	41,598	35,027	26,766	
Operating Income by Sector セグメント別営業損益	Iron and Steel 鉄鋼関連事業	11,273	48,767	52,889	91,868	130,906	94,589	91,916	77,735	-24,332	
	Wholesale Power Supply 電力卸供給関連事業	-	-	8,581	19,496	19,529	18,021	18,083	17,294	20,316	
	Aluminum and Copper アルミ・銅関連事業	7,967	12,403	14,928	16,910	23,362	34,670	22,004	-26,858	7,573	
	Machinery 機械関連事業	3,711	4,223	1,424	10,315	10,381	22,132	30,519	29,573	29,027	
	Construction Machinery 建設機械関連事業	1,859	4,068	8,067	7,219	8,827	14,802	22,838	11,268	7,944	
	Electronics and Information 電子・情報関連事業	-	-	-	-	-	-	-	-	-	
	Real Estate 不動産関連事業	7,951	4,328	3,762	3,078	5,126	5,314	4,937	1,853	3,112	
	Other Businesses その他の事業	854	5,706	8,100	14,066	17,465	14,304	8,186	3,143	-223	
	Eliminations 消去	1,880	1,556	2,944	3,622	4,794	4,790	3,911	2,923	2,597	
	Operating Income/Net Sales (%) 売上高営業利益率 (%)	3.0	6.7	8.3	11.5	13.2	10.9	9.5	5.4	2.8	

# ●New Segment 新セグメント

## Segment Sales

### セグメント別売上高

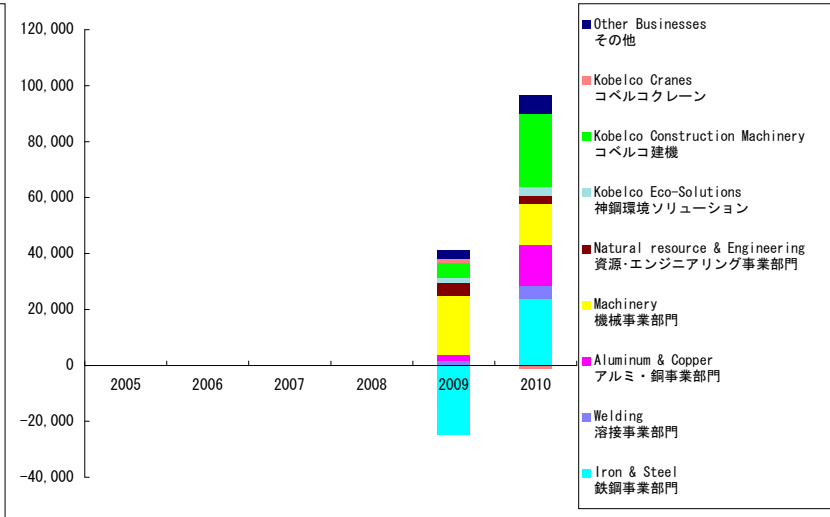
(Millions of yen 100万円)



## Ordinary Income

### 経常損益

(Millions of yen 100万円)



(Millions of yen 100万円)

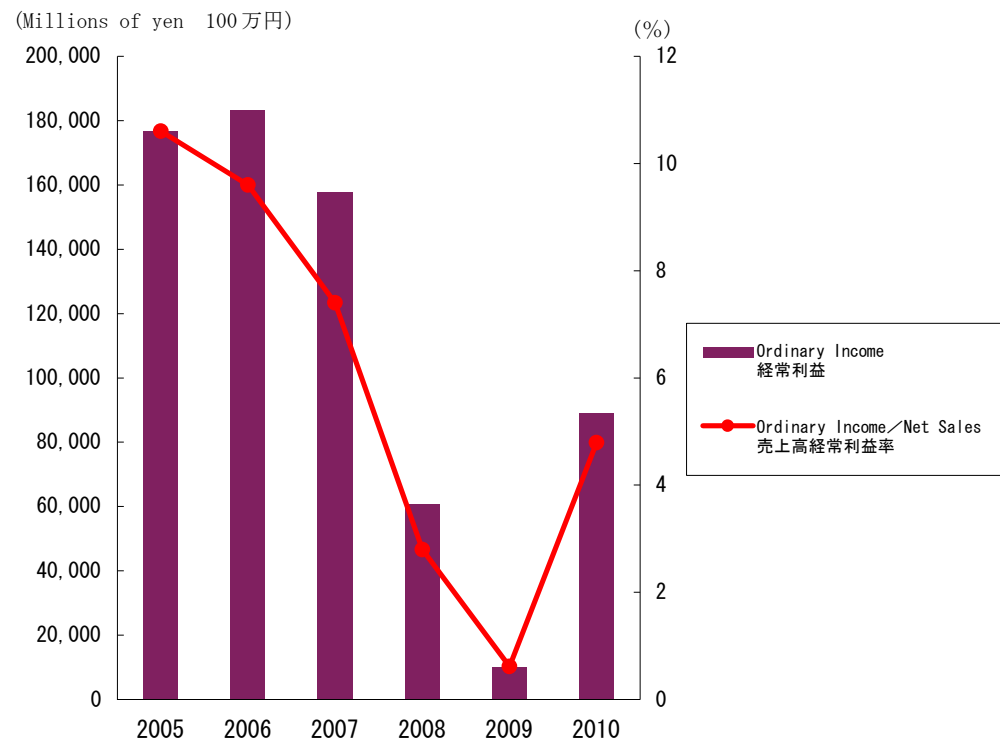
Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Segment Sales To Outside Customers	Iron & Steel 鉄鋼事業部門	-	-	-	-	-	-	-	-	705,993	802,923
報告セグメント別売上高 (外部顧客向け)	Welding 溶接事業部門	-	-	-	-	-	-	-	-	76,081	76,353
	Aluminum & Copper アルミ・銅事業部門	-	-	-	-	-	-	-	-	260,728	301,144
	Machinery 機械事業部門	-	-	-	-	-	-	-	-	166,218	149,197
	Natural Resources & Engineering 資源・エンジニアリング事業部門	-	-	-	-	-	-	-	-	57,343	62,545
	Kobelco Eco-Solutions 神鋼環境ソリューション	-	-	-	-	-	-	-	-	78,964	67,376
	Kobelco Construction Machinery コベルコ建機	-	-	-	-	-	-	-	-	213,132	311,946
	Kobelco Cranes コベルコクレーン	-	-	-	-	-	-	-	-	46,829	35,294
	Other Businesses その他	-	-	-	-	-	-	-	-	62,699	50,239
	Eliminations 消去	-	-	-	-	-	-	-	-	3,031	1,552
Ordinary income	Iron & Steel 鉄鋼事業部門	-	-	-	-	-	-	-	-	-24,690	23,734
経常損益	Welding 溶接事業部門	-	-	-	-	-	-	-	-	1,739	4,620
	Aluminum & Copper アルミ・銅事業部門	-	-	-	-	-	-	-	-	2,228	14,790
	Machinery 機械事業部門	-	-	-	-	-	-	-	-	20,859	14,513
	Natural Resources & Engineering 資源・エンジニアリング事業部門	-	-	-	-	-	-	-	-	4,741	3,051
	Kobelco Eco-Solutions 神鋼環境ソリューション	-	-	-	-	-	-	-	-	1,650	3,135
	Kobelco Construction Machinery コベルコ建機	-	-	-	-	-	-	-	-	5,535	26,303
	Kobelco Cranes コベルコクレーン	-	-	-	-	-	-	-	-	1,225	-1,363
	Other Businesses その他	-	-	-	-	-	-	-	-	3,090	6,493
	Eliminations 消去	-	-	-	-	-	-	-	-	-6,122	-6,196

Note: From fiscal 2010, in line with the application of the Revised Accounting Standard for Disclosures about Segments of an Enterprise and Related Information,

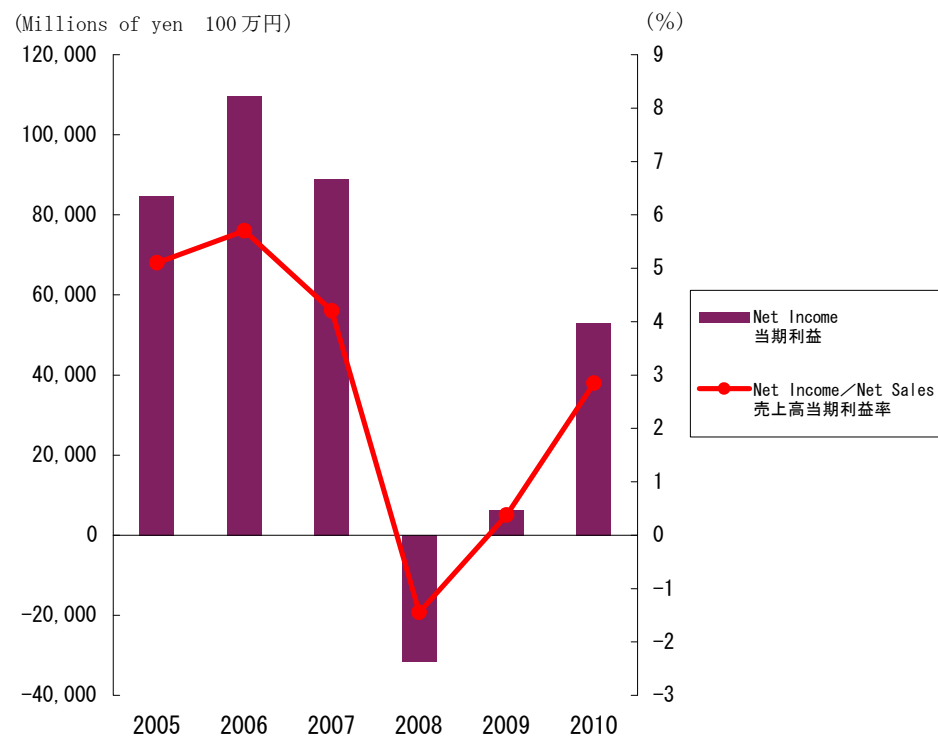
Kobe Steel has changed to segment classifications that conduct internal results management. It is also disclosing ordinary income on a segment basis.

2010年度より、「セグメント情報等の開示に関する会計基準」の適用に伴い、事業セグメントを社内業績管理を行っている区分に変更し、経常損益を開示することとする。

Ordinary Income and Ordinary Income/Net Sales  
 経常利益および売上高経常利益率



Net Income and Net Income/Net Sales  
 当期利益および売上高当期利益率

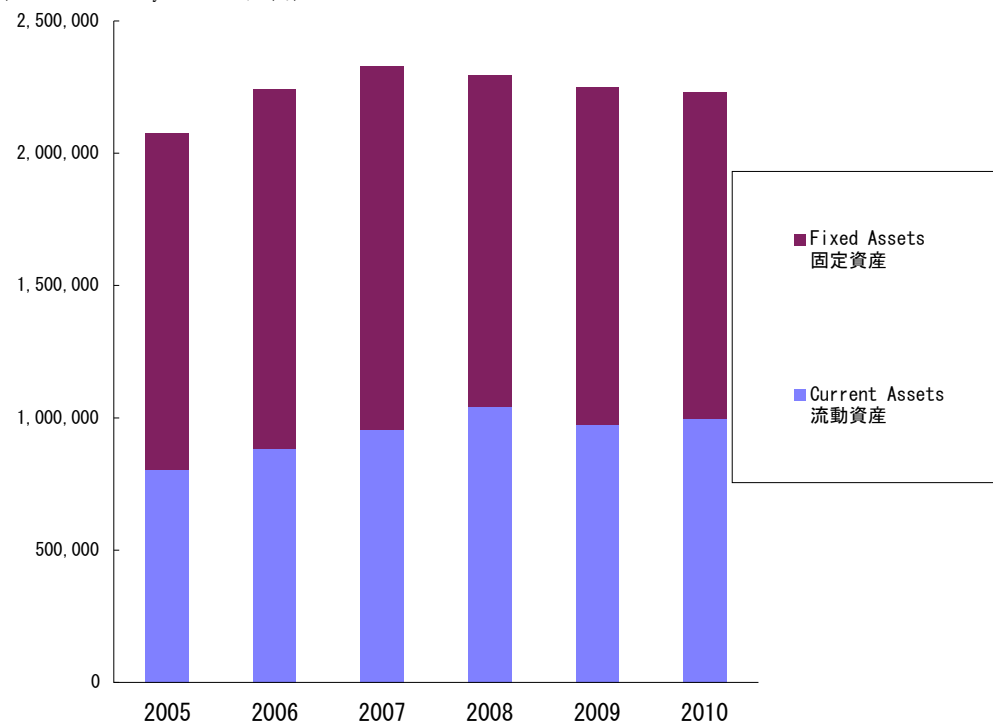


Fiscal Year 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Ordinary Income (Millions of yen) 経常利益 (100万円)	-13,548	35,442	50,789	116,028	176,932	183,278	157,918	60,876	10,258	<b>89,082</b>
Ordinary Income/Net Sales (%) 売上高経常利益率 (%)	-1.1	2.9	4.2	8.0	10.6	9.6	7.4	2.8	0.6	<b>4.8</b>
Net Income (Millions of yen) 当期利益 (100万円)	-28,518	1,723	22,066	51,288	84,559	109,668	88,923	-31,438	6,304	<b>52,939</b>
Net Income/Net Sales (%) 売上高当期利益率 (%)	-2.4	0.1	1.8	3.6	5.1	5.7	4.2	-1.4	0.4	<b>2.8</b>

Composition of Total Assets

総資産構成

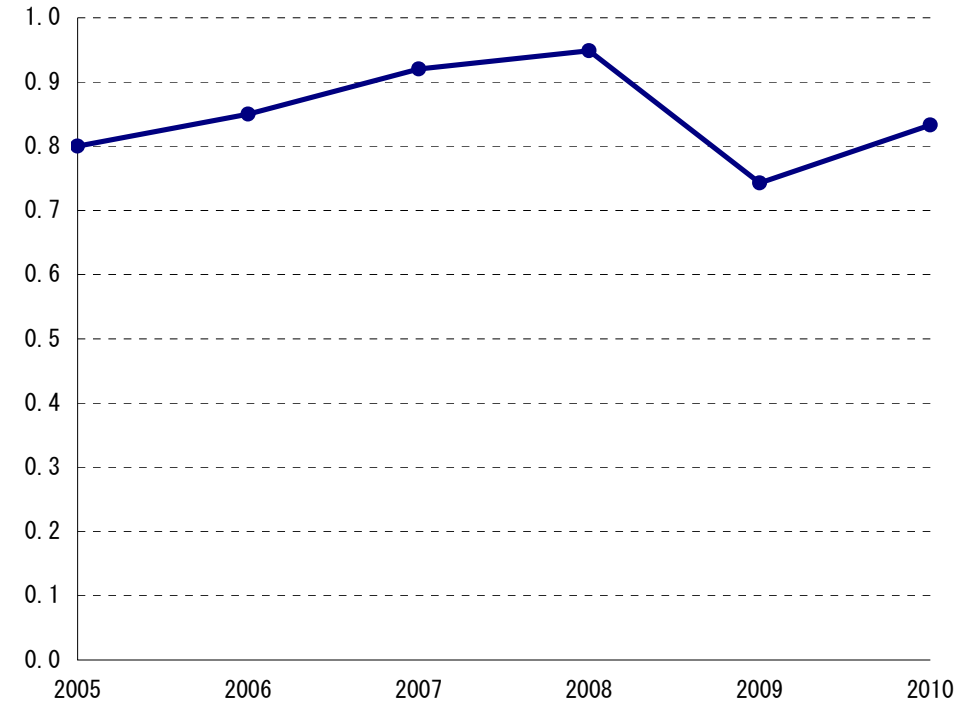
(Millions of yen 100万円)



Total Assets Turnover

総資産回転率

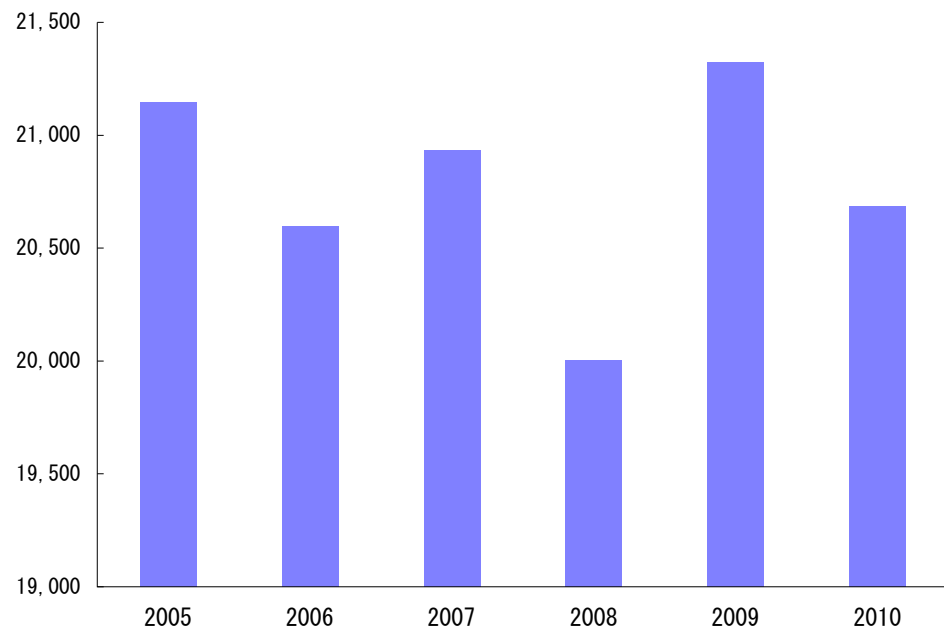
(Times 倍)



Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Total Assets (Millions of yen)	総資産 (100万円)	2,045,302	1,902,641	1,916,338	1,901,202	2,074,241	2,241,570	2,329,005	2,295,489	2,249,345	2,231,532
Current Assets (Millions of yen)	流動資産 (100万円)	708,107	641,425	670,419	692,809	802,267	883,478	957,086	1,040,632	972,611	996,757
Fixed Assets (Millions of yen)	固定資産 (100万円)	1,337,194	1,261,215	1,245,918	1,208,392	1,271,973	1,358,091	1,371,919	1,254,856	1,276,734	1,234,775
Total Assets Turnover (Times)	総資産回転率 (倍)	0.59	0.63	0.64	0.76	0.80	0.85	0.92	0.95	0.74	0.83

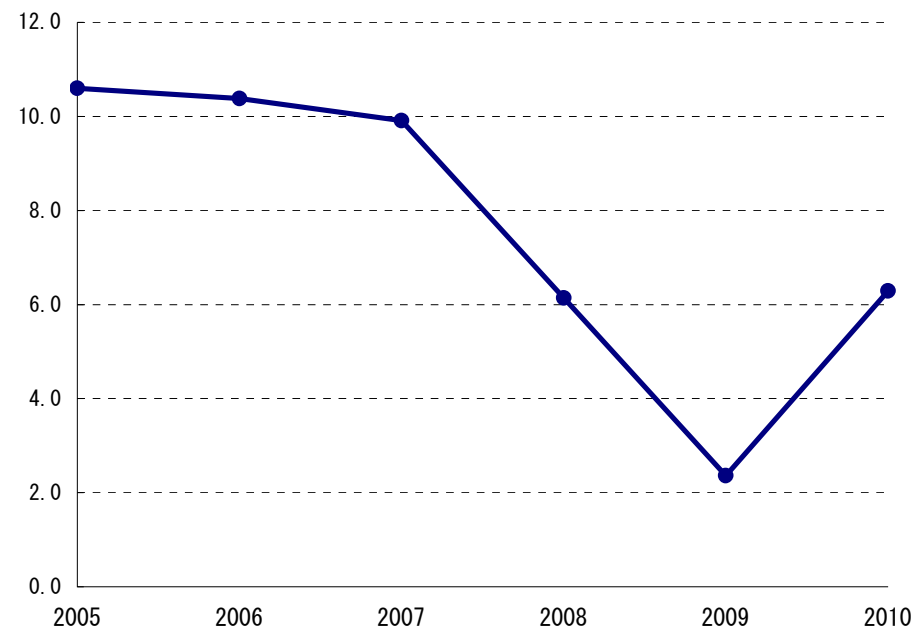
Interest Expense  
支払利息

(Millions of yen 100万円)



Interest Coverage Ratio  
インタレスト・カバレッジ・レシオ

(Times 倍)



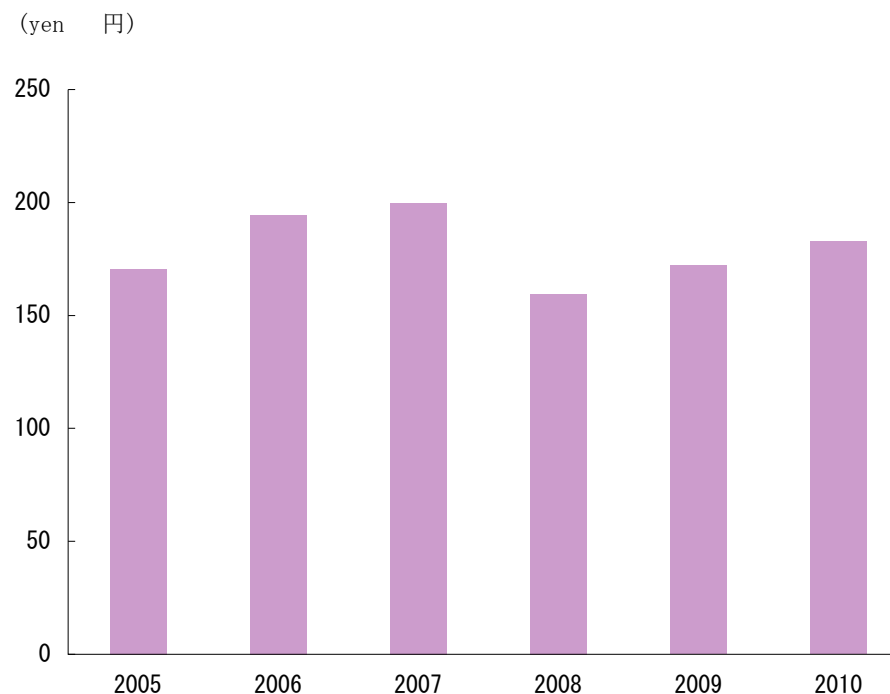
Fiscal Year 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Interest Expense (Millions of yen) 支払利息 (100万円)	31,560	29,725	25,896	23,772	21,146	20,596	20,932	20,002	21,322	<b>20,685</b>
Interest Coverage (Times) インタレスト・カバレッジ・レシオ (倍)	1.25	2.82	3.97	7.12	10.60	10.38	9.91	6.14	2.36	<b>6.29</b>

Notes : Interest Expense=Interest&Discount Paid+Bond Interest Expense 支払利息=支払利息割引料+社債利息  
 Interest Coverage= (Operating Income+Interest&Dividends Received) / (Interest&Discount Paid+Bond Interest Expense)  
 インタレスト・カバレッジ・レシオ= (営業利益+受取利息及び配当金) / (支払利息割引料+社債利息)

Net Income per Share (E.P.S)  
一株当たり純利益



Net Assets per Share (B.P.S)  
一株当たり純資産



	(yen 円)										
Fiscal Year 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2010
Net Income per Share 一株当たり純利益	-10.06	0.59	7.43	17.27	27.93	35.36	29.62	-10.47	2.09	17.63	17.63
Net Assets per Share 一株当たり純資産	97.97	98.96	111.23	127.79	170.64	194.46	199.80	159.58	172.08	182.81	182.81
Dividends per Share (Full Year) 一株当たり配当金 (年間)	0.0	0.0	1.5	3.0	6.0	7.0	7.0	3.5	1.5	3.0	3.0

Notes①: Net income per share and net assets per share are based on common stock excluding treasury stock. 株式会社はいずれも普通株式(自己株式は除く)

Notes②: Net income per share = net income(Loss) / average number of issued shares in fiscal year 一株当たり純利益 = 当期純利益(損失) / 期中平均発行済み株式数

Notes③: Net assets per share = net assets excluding minority interests / number of issued shares at the end of the fiscal year 一株当たり純資産 = 期末純資産(少数株主持分を除く) / 期末発行済み株式数

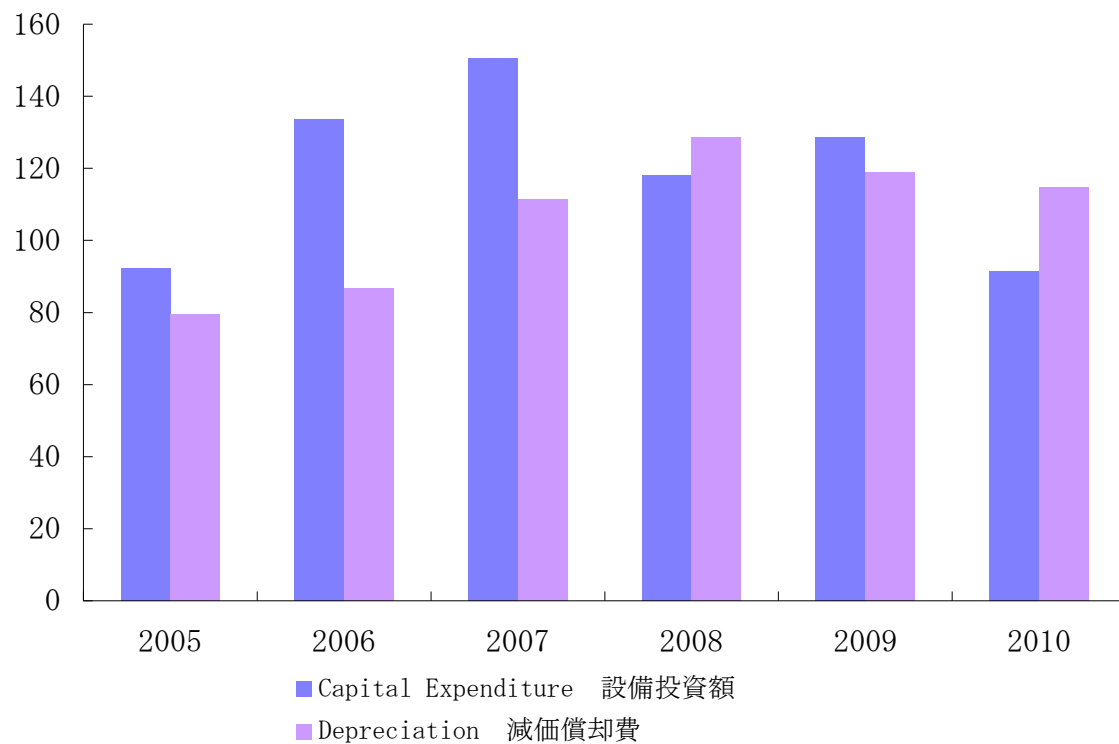
Notes④: Due to a change in accounting standards, from fiscal 2006 the category "net assets" replaces the "stockholders' equity" section.

2006年度より「貸借対照表の純資産の部の表示に関する会計基準を適用」している。



Capital Expenditure and Depreciation  
設備投資額および減価償却費

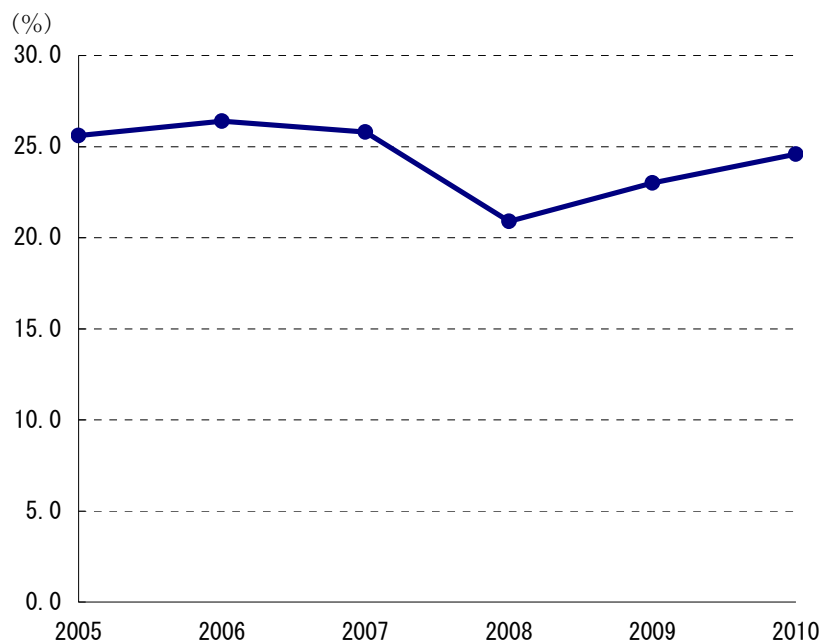
(Billions of yen 10億円)



Fiscal Year 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Capital Expenditure (Billions of yen) 設備投資額 (10億円)	132.4	44.0	104.9	66.0	92.3	133.6	150.5	118.0	128.7	<b>91.3</b>
Depreciation (Billions of yen) 減価償却費 (10億円)	86.9	85.1	79.2	80.3	79.5	86.6	111.5	128.7	118.8	<b>114.8</b>

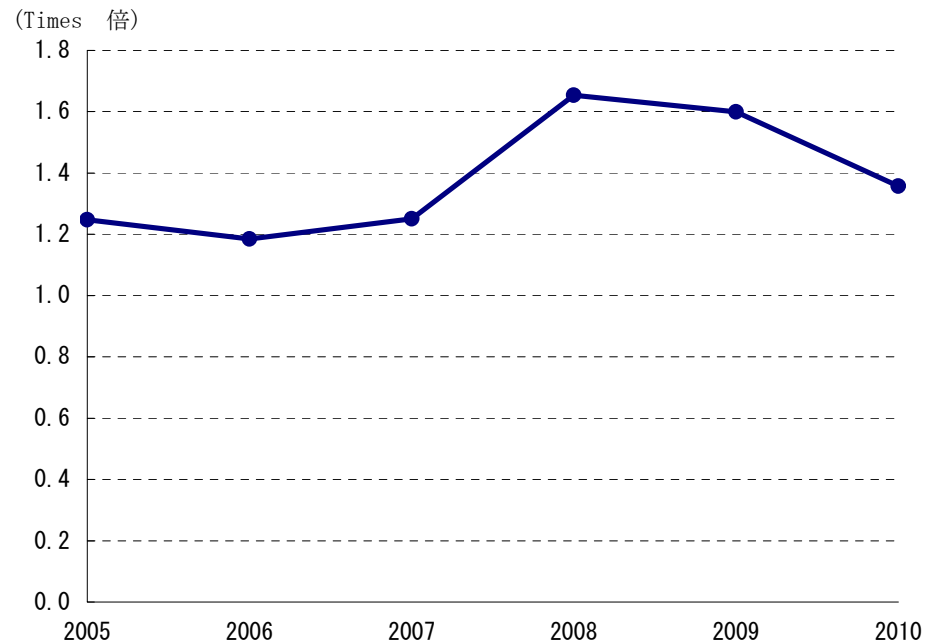
Net Worth/Total Assets

自己資本比率



Debt/Equity Ratio

デット・エクイティ・レシオ



Fiscal Year / 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Net Worth (Millions of yen) 自己資本 (100万円)	280,685	293,138	330,126	379,213	529,999	592,082	599,948	479,141	516,672	<b>548,631</b>
Stockholders' Equity (Millions of yen) 株主資本 (100万円)	289,614	296,235	316,782	366,577	472,406	524,258	570,397	517,516	523,913	<b>567,186</b>
Net Worth/Total Assets (%) 自己資本比率 (%)	13.7	15.4	17.2	19.9	25.6	26.4	25.8	20.9	23.0	<b>24.6</b>
Short-term Debt (Millions of yen) 短期外部負債 (100万円)	424,508	326,777	270,806	223,748	215,923	182,754	330,930	251,941	175,057	<b>215,092</b>
Long-term Debt (Millions of yen) 長期外部負債 (100万円)	657,387	569,104	526,233	445,491	373,177	438,473	382,422	604,030	662,712	<b>554,747</b>
Debt/Equity Ratio (Times) デット・エクイティ・レシオ (倍)	3.74	3.02	2.52	1.83	1.25	1.18	1.25	1.65	1.60	<b>1.36</b>

Note①: The debt above do not include project financing. (outstanding amount of project financing: FY2003 134.85billion yen, FY2004 142.428billion yen, FY2005 131.808billion yen, FY2006 121.047billion yen, FY2007 110.051billion yen, FY2008 98.819billion yen, FY2009 87.350billion yen, FY2010 75.844billion yen)

上記外部負債には、プロジェクトファイナンスは含まない。(プロジェクトファイナンス残高: 2003年度 134,850百万円、2004年度142,428百万円、2005年度131,808百万円、2006年度121,047百万円、2007年度110,051百万円、2008年度98,819百万円、2009年度87,350百万円、2010年度75,844百万円)

Note②: Debt/Equity Ratio=Total Debt/Net Worth デット・エクイティ・レシオ=短期外部負債+長期外部負債/株主資本

Note③: Net Worth=Net Assets - Minority Interests 自己資本=純資産 - 少数株主持分

Note④: Stockholders' Equity=Common Stock + Capital Surplus + Retained Earnings - Treasury Stock, at Cost 株主資本=資本金 + 資本剰余金 + 利益剰余金 - 自己株式

Note⑤: Due to a change in accounting standards, from fiscal 2006 the category "net assets" replaces the "stockholders' equity" section.

2006年度より「貸借対照表の純資産の部の表示に関する会計基準を適用」している。

## Consolidated Balance Sheets

## 貸借対照表

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Assets</b>	<b>資産の部</b>										
<b>Current Assets</b>	<b>流動資産</b>										
Cash and Cash Equivalents	現金及び預金	115,900	82,418	69,234	81,824	96,187	99,667	68,738	188,322	131,939	<b>145,875</b>
Marketable Securities	有価証券	0	0	0	0	0	0	0	0	0	<b>0</b>
Notes and Accounts Receivable	受取手形及び売掛金	276,586	266,984	277,887	281,238	318,199	332,204	380,041	283,784	283,619	<b>302,846</b>
Merchandise and finished goods	商品及び製品	-	-	-	-	-	-	-	161,998	126,811	<b>131,138</b>
Work in progress	仕掛品	-	-	-	-	-	-	-	163,150	138,070	<b>127,512</b>
Raw materials and supplies	原材料及び貯蔵品	-	-	-	-	-	-	-	137,195	102,179	<b>122,694</b>
Inventories	棚卸資産	229,246	221,462	233,689	252,823	303,003	367,332	409,424	-	-	<b>-</b>
Other	その他の流動資産	87,563	71,246	91,314	77,716	85,869	85,103	99,862	106,852	190,808	<b>167,261</b>
Allowance for Doubtful Accounts	貸倒引当金	-1,188	-687	-1,707	-792	-992	-830	-981	-671	-818	<b>-571</b>
<b>Total Current Assets</b>	<b>流動資産合計</b>	<b>708,107</b>	<b>641,425</b>	<b>670,419</b>	<b>692,809</b>	<b>802,267</b>	<b>883,478</b>	<b>957,086</b>	<b>1,040,632</b>	<b>972,611</b>	<b>996,757</b>
<b>Fixed Assets</b>	<b>固定資産</b>										
Tangible Fixed Assets	有形固定資産	1,056,524	993,154	1,001,166	966,634	961,873	1,004,769	1,027,213	970,537	968,070	<b>933,339</b>
Intangible Fixed Assets	無形固定資産	21,803	17,917	13,614	13,912	15,166	16,791	18,019	20,472	21,385	<b>22,231</b>
Investments and Other Assets	投資その他の資産	258,867	250,144	231,138	227,845	294,933	336,530	326,686	263,846	287,278	<b>279,203</b>
<b>Total Fixed Assets</b>	<b>固定資産合計</b>	<b>1,337,194</b>	<b>1,261,215</b>	<b>1,245,918</b>	<b>1,208,392</b>	<b>1,271,973</b>	<b>1,358,091</b>	<b>1,371,919</b>	<b>1,254,856</b>	<b>1,276,734</b>	<b>1,234,775</b>
Adjustment Accounts	調整勘定	0	0	0	0	0	0	0	0	0	<b>0</b>
<b>Total Assets</b>	<b>資産合計</b>	<b>2,045,302</b>	<b>1,902,641</b>	<b>1,916,338</b>	<b>1,901,202</b>	<b>2,074,241</b>	<b>2,241,570</b>	<b>2,329,005</b>	<b>2,295,489</b>	<b>2,249,345</b>	<b>2,231,532</b>

## Consolidated Balance Sheets

## 貸借対照表

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Liabilities and Stockholders' Equity</b>	<b>負債の部</b>										
<b>Current Liabilities</b>	<b>流動負債</b>										
Notes and Accounts Payable	支払手形及び買掛金	275,291	298,601	316,612	358,120	417,407	492,969	488,250	479,644	434,819	<b>478,675</b>
Short-term borrowings (Including CP)	短期借入金 (CP含む)	348,911	289,322	251,544	202,731	176,332	170,266	173,926	212,249	167,876	<b>170,657</b>
Bonds and Notes Due within One Year	一年内償還社債	65,355	29,478	20,840	30,456	48,419	23,284	58,236	49,958	235	<b>35,836</b>
Other	その他の流動負債	148,683	142,820	177,272	202,448	243,412	233,922	366,656	232,780	205,238	<b>203,207</b>
<b>Total Current Liabilities</b>	<b>流動負債合計</b>	<b>838,243</b>	<b>760,224</b>	<b>766,273</b>	<b>793,758</b>	<b>885,574</b>	<b>920,445</b>	<b>1,087,071</b>	<b>974,634</b>	<b>808,173</b>	<b>888,379</b>
<b>Long-term Liabilities</b>	<b>固定負債</b>										
Bonds and Notes	社債	319,553	261,707	304,489	283,563	215,363	233,187	214,951	199,822	213,186	<b>177,349</b>
Long-term borrowings	長期借入金	408,334	377,897	351,604	293,736	278,862	315,337	266,290	491,557	525,170	<b>441,099</b>
Allowance	引当金	60,879	54,205	46,189	49,142	55,641	51,166	49,172	42,345	36,027	<b>31,842</b>
Other	その他の固定負債	111,149	125,578	84,043	67,566	70,205	85,000	63,721	73,668	109,784	<b>95,493</b>
<b>Total Long-term Liabilities</b>	<b>固定負債合計</b>	<b>899,919</b>	<b>819,391</b>	<b>786,327</b>	<b>694,010</b>	<b>620,073</b>	<b>684,692</b>	<b>594,136</b>	<b>807,394</b>	<b>884,170</b>	<b>745,785</b>
<b>Total Liabilities</b>	<b>負債合計</b>	<b>1,738,162</b>	<b>1,579,616</b>	<b>1,552,601</b>	<b>1,487,768</b>	<b>1,505,648</b>	<b>1,605,138</b>	<b>1,681,208</b>	<b>1,782,028</b>	<b>1,692,343</b>	<b>1,634,165</b>
<b>Minority Interests</b>	<b>少数株主持分</b>	26,455	29,886	33,610	34,220	38,593	-	-	-	-	-
<b>Stockholders' Equity</b>	<b>資本の部</b>										
Common Stock	資本金	215,167	218,163	218,163	218,163	233,313	-	-	-	-	-
Capital Surplus	資本剰余金	137,642	140,638	67,975	67,979	83,145	-	-	-	-	-
Retained Earnings	利益剰余金	-63,067	-61,709	31,633	81,633	157,275	-	-	-	-	-
Net Unrealized Holding Gains On Securities	その他有価証券評価差額金	-73	-938	20,994	25,376	68,999	-	-	-	-	-
Foreign Currency Translation Adjustments	為替換算調整勘定	-11,292	-4,580	-9,554	-13,150	-7,047	-	-	-	-	-
Treasury Stock, at Cost	自己株式	-128	-857	-989	-1,198	-1,327	-	-	-	-	-
Others	その他	2,436	2,421	1,904	409	-4,358	-	-	-	-	-
<b>Total Stockholders' Equity</b>	<b>資本合計</b>	<b>280,685</b>	<b>293,138</b>	<b>330,126</b>	<b>379,213</b>	<b>529,999</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Liabilities and Stockholders' Equity</b>	<b>負債・資本合計</b>	<b>2,045,302</b>	<b>1,902,641</b>	<b>1,916,338</b>	<b>1,901,202</b>	<b>2,074,241</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Consolidated Balance Sheets

## 貸借対照表

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Net Assets</b>	<b>純資産の部</b>										
Stockholders' equity	株主資本										
Common Stock	資本金	-	-	-	-	-	233,313	233,313	233,313	233,313	<b>233,313</b>
Capital Surplus	資本剰余金	-	-	-	-	-	83,282	83,264	83,125	83,125	<b>83,125</b>
Retained Earnings	利益剰余金	-	-	-	-	-	239,182	305,334	252,504	258,853	<b>302,376</b>
Treasury stock, at cost	自己株式	-	-	-	-	-	-31,519	-51,514	-51,426	-51,378	<b>-51,627</b>
Total Stockholders' equity	株主資本合計	-	-	-	-	-	524,258	570,398	517,516	523,913	<b>567,186</b>
Valuation and Translation Adjustments	評価・換算差額等										
Net Unrealized Holding Gains On Securities	その他有価証券評価差額金	-	-	-	-	-	75,564	35,628	448	22,529	-
Deferred Gains On Hedges	繰延ヘッジ損益	-	-	-	-	-	2,179	4,029	-6,266	882	-
Land Revaluation	土地再評価差額金	-	-	-	-	-	-4,899	-4,899	-4,836	-4,866	-
Foreign Currency Translation Adjustments	為替換算調整勘定	-	-	-	-	-	-5,020	-5,207	-27,719	-25,787	-
Total Valuation and Translation Adjustments	評価・換算差額等合計	-	-	-	-	-	67,823	29,549	-38,374	-7,242	-
Other comprehensive income	その他の包括利益累計額										
Net Unrealized Holding Gains On Securities	その他有価証券評価差額金	-	-	-	-	-	-	-	-	-	<b>19,742</b>
Deferred Gains On Hedges	繰延ヘッジ損益	-	-	-	-	-	-	-	-	-	<b>584</b>
Land Revaluation	土地再評価差額金	-	-	-	-	-	-	-	-	-	<b>-4,756</b>
Foreign Currency Translation Adjustments	為替換算調整勘定	-	-	-	-	-	-	-	-	-	<b>-34,127</b>
Total other comprehensive income	その他の包括利益累計額合計	-	-	-	-	-	-	-	-	-	<b>-18,555</b>
Minority Interests	少数株主持分	-	-	-	-	-	44,349	47,849	34,318	40,330	<b>48,736</b>
Total Net Assets	純資産合計	-	-	-	-	-	636,431	647,797	513,460	557,002	<b>597,367</b>
Total liabilities and net assets	負債・純資産合計	-	-	-	-	-	2,241,570	2,329,005	2,295,489	2,249,345	<b>2,231,532</b>

## Consolidated Statements of Income

## 損益計算書

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Operating Income and Expenses	営業損益の部										
Net Sales	売上高	1,198,014	1,204,749	1,219,179	1,443,771	1,667,313	1,910,296	2,132,405	2,177,289	1,671,021	<b>1,858,574</b>
Cost of Sales	売上原価	1,022,195	1,001,418	993,393	1,140,421	1,297,291	1,543,158	1,757,341	1,890,317	1,475,461	<b>1,570,779</b>
Selling, General and Administrative Expenses	販売費及び一般管理費	140,319	122,277	125,087	136,773	149,626	158,513	172,665	170,038	149,545	<b>163,244</b>
Operating Income	営業利益	35,499	81,053	100,699	166,576	220,395	208,624	202,398	116,934	46,015	<b>124,550</b>
Non-Operating Income and Expenses	営業外損益の部										
Interest and Dividend Income	受取利息及び配当金	3,936	2,871	2,219	2,571	3,830	5,128	5,116	5,856	4,317	<b>5,504</b>
Other	その他の収入	37,250	33,623	29,975	33,264	43,434	47,709	37,443	30,693	27,128	<b>28,304</b>
Non-Operating Income	営業外収益	41,187	36,494	32,195	35,836	47,265	52,837	42,559	36,551	31,447	<b>33,810</b>
Interest Expense	支払利息割引料及び社債利息	31,560	29,725	25,896	23,772	21,146	20,596	20,932	20,002	21,322	<b>20,685</b>
Other Expenses	その他の費用	58,674	52,380	56,208	62,612	69,581	57,586	66,106	72,607	45,881	<b>48,592</b>
Non-Operating Expenses	営業外費用	90,235	82,106	82,105	86,384	90,727	78,183	87,039	92,609	67,204	<b>69,278</b>
Ordinary Income	経常利益	-13,548	35,442	50,789	116,028	176,932	183,278	157,918	60,876	10,258	<b>89,082</b>
Extraordinary Gain and Loss	特別損益の部										
Extraordinary Gain	特別利益	29,049	24,164	20,215	12,344	-	-	2,127	-	7,418	<b>2,165</b>
Extraordinary Loss	特別損失	46,928	43,602	35,270	33,685	24,239	7,903	6,679	33,073	3,576	<b>2,380</b>
Income before Income Taxes	税引前当期利益	-31,427	16,003	35,734	94,687	152,693	175,375	153,366	27,802	14,100	<b>88,867</b>
Income Taxes (Current)	法人税等	7,452	6,964	7,635	25,740	60,007	58,412	58,045	32,920	9,271	<b>16,310</b>
Income Taxes (Deferred)	法人税等調整額	-11,122	6,512	4,146	16,225	5,435	2,976	1,794	26,932	-8,265	<b>3,068</b>
Minority interests in income of subsidiaries	少数株主損益	-761	-803	-1,885	-1,432	-2,691	-4,317	-4,603	612	6,789	<b>16,548</b>
Net Income	税引後利益	-28,518	1,723	22,066	51,288	84,559	109,668	88,923	-31,438	6,304	<b>52,939</b>
(confer)	(参考)										
Equity in Income of Unconsolidated Subsidiaries and Affiliates	持分法による投資損益	1,240	5,585	6,021	10,011	10,505	14,056	12,793	7,935	1,808	3,077

## Consolidated Cash Flows

## キャッシュフロー表

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Cash flows from operating activities:	営業活動によるキャッシュフロー										
Income before income taxes	税金等調整前当期純利益	-31,427	16,003	35,734	94,687	152,693	175,375	153,366	27,802	14,100	<b>88,867</b>
Depreciation	減価償却費	86,914	85,090	79,244	80,289	79,506	86,686	111,514	128,700	118,835	<b>114,819</b>
Interest and dividend income	受取利息及び受取配当金	-3,936	-2,871	-2,219	-2,571	-3,830	-5,128	-5,116	-5,857	-4,318	<b>-5,505</b>
Interest expense	支払利息	31,560	29,725	25,896	23,772	21,146	20,596	20,932	20,002	21,322	<b>20,685</b>
Gain on sale of securities	投資有価証券売却益(益:-)	-11,665	-5,143	-9,307	-2,676	-1,025	-2,841	-2,939	-1,293	-960	<b>-2,825</b>
Loss from write-down of securities, investments and golf memberships	投資有価証券等評価損(益:-)	19,668	11,279	1,241	-	-	-	-	17,224	864	<b>1,977</b>
Equity in income of unconsolidated subsidiaries and affiliates	持分法投資損益(益:-)	-1,240	-5,585	-6,021	-10,011	-10,505	-14,056	-12,793	-7,935	-1,808	<b>-3,077</b>
Increase in provision for environmental measures	環境対策引当金の増加額	-	-	-	-	5,527	-1,004	-	-	-	-
Increase in provision for casualty loss	災害修繕等損失引当金の増加額	-	-	-	-	1,429	-1,429	-	-	-	-
Loss on business restructuring	事業整理損失	-	-	-	-	-	-	6,679	-	-	-
Loss on separation of real estate business	不動産事業分割関連損失	-	-	-	-	14,100	-	-	-	-	-
Special employees' retirement benefits	特別退職金	7,531	988	-	-	-	-	-	-	-	-
Business transfer gain	事業譲渡益	-	-2,387	-	-	-	-	-	-	-	-
Reversal of allowance for special repairs	特別修繕引当金戻入益	-	-5,912	-	-	-	-	-	-	-	-
Loss on write-down of inventories	たな卸資産評価損	-	-	-	10,944	-	-	-	-	-	-
Loss on impairment for fixed assets	減損損失	-	-	-	9,075	-	4,774	-	15,849	3,576	-
Effect of applying new accounting standard for retirement benefits	退職給付会計基準変更時差異	12,965	12,797	12,764	12,735	-	-	-	-	-	-
Gain on securities contributed to employees' retirement benefit trust	退職給付過去勤務債務償却	-6,975	-6,975	-6,975	-6,975	-	-	-	-	-	-
Amortization of prior service costs of pension plans	退職給付信託設定益	-9,021	-	-3,933	-	-	-	-	-	-	-
Loss (gain) on sale of fixed assets	有形固定資産売却損益(益:-)	-3,899	-558	549	-1,763	-	-	-974	-158	-50	<b>-75</b>
Loss disposal of plant and equipment	有形固定資産等除去損	2,712	2,701	2,663	4,145	4,575	4,289	4,358	3,039	3,046	<b>2,599</b>
Decrease (increase) in trade receivables from customers	売上債権の増減額(益:-)	57,740	-7,897	-14,184	7,696	-22,683	23,206	-32,231	74,333	-9,083	<b>-39,295</b>
Decrease (increase) in inventories	たな卸資産の増減額(益:-)	20,774	-2,936	-8,696	-29,508	-46,797	-54,259	-40,056	-67,521	98,566	<b>-17,665</b>
Increase (decrease) in trade payables to customers	仕入債務の増減額(益:-)	-37,634	24,988	11,193	44,233	44,448	39,683	-15,654	16,352	-40,878	<b>54,559</b>
Other	その他	-22,333	8,958	15,525	21,082	9,823	-6,767	779	-34,684	45	<b>-16,094</b>
Subtotal	小計	111,732	152,264	133,476	255,157	248,410	269,125	187,865	185,855	203,258	<b>198,969</b>
Cash received for interest and dividends	利息及び配当金の受取額	5,475	2,895	3,183	3,460	5,285	9,051	7,768	9,188	6,080	<b>6,532</b>
Cash paid for interest	利息の支払額	-33,341	-30,126	-25,689	-24,248	-22,007	-20,370	-20,963	-19,323	-21,359	<b>-20,693</b>
Cash paid for special employees' retirement benefits	特別退職金の支払額	-16,992	-1,652	-	-	-	-	-	-	-	-
Cash paid for income taxes	法人税等の支払額	-7,764	-7,687	-6,929	-8,618	-33,507	-85,021	-50,352	-57,520	-15,086	<b>-7,012</b>
Net cash provided by operating activities	営業活動によるキャッシュフロー	59,109	115,692	104,041	225,751	198,181	172,785	124,317	118,199	172,893	<b>177,795</b>

## Consolidated Cash Flows

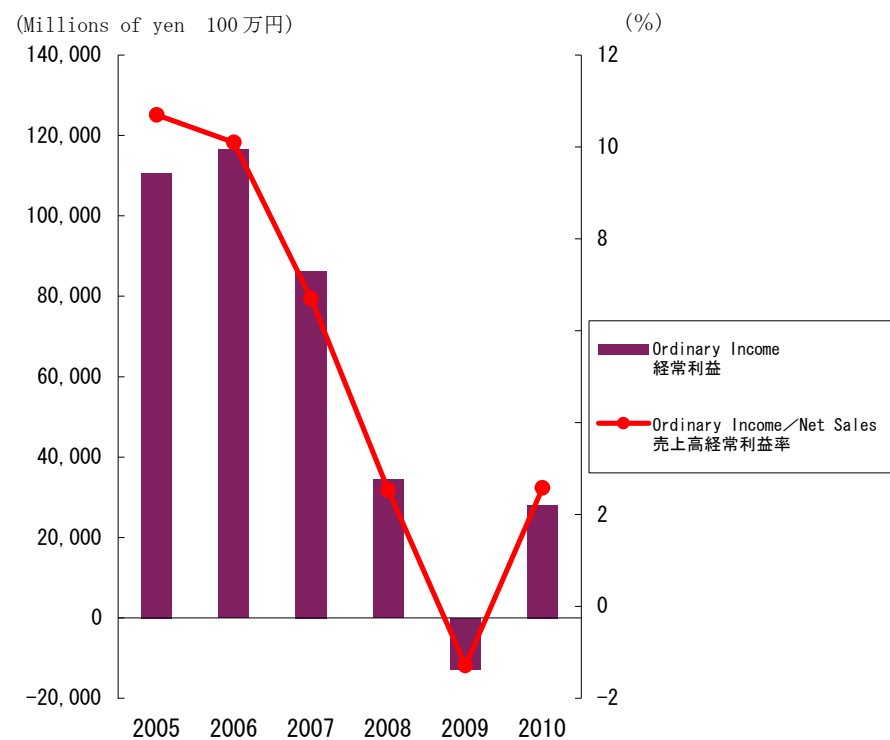
## キャッシュフロー表

		(Millions of yen 100万円)									
Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Cash flows from investing activities:	投資活動によるキャッシュフロー										
Proceeds from sale of securities	有価証券売却による収入	-	-	-	-	-	-	-	-	-	-
Purchase of plant, equipment and other assets	固定資産の取得による支出	-142,648	-45,011	-102,953	-56,175	-89,666	-123,675	-147,124	-123,638	-128,226	<b>-96,608</b>
Proceeds from sale of plant, equipment and other assets	固定資産の売却による収入	58,660	44,376	8,044	7,739	4,644	1,494	7,757	2,358	5,138	<b>1,762</b>
Purchase of investments in securities	投資有価証券の取得による支出	-9,463	-13,014	-5,313	-8,491	-12,001	-10,019	-62,016	-11,488	-1,500	<b>-3,633</b>
Proceeds from sale of investments in securities	投資有価証券の売却等による収入	29,310	10,929	15,564	3,684	3,636	6,183	15,195	4,622	1,499	<b>3,827</b>
Payment for investments in capital	出資金の払込による支出	-	-	-	-	-	-	-	-2,160	-173	<b>-3,342</b>
Decrease (increase) in short-term loans receivable	短期貸付金の増減額(増加: -)	-5,629	2,630	-1,660	1,246	-493	683	1,788	89	77	<b>-51</b>
Long-term loans receivable	長期貸付けによる支出	-4,196	-643	-1,416	-164	-607	-339	-1,262	-307	-2,866	<b>-976</b>
Proceeds from collection of long-term loans receivable	長期貸付金の回収による収入	1,953	1,038	506	2,194	236	249	299	697	437	<b>3,267</b>
Purchase of shares of subsidiaries accompanying changes in scope of consolidation	連結範囲の変更を伴う子会社株式の取得による支出	-	-	-	-	-	-	-925	-	-95	<b>1,480</b>
Proceeds from sales of investment in subsidiaries resulting in change in scope of consolidation	連結範囲の変更を伴う子会社株式の売却による収入	10,639	-	4,153	-	-	-	-	627	-	<b>-14</b>
Proceeds from transfer of business	営業譲渡による収入	21,313	20,187	-	-	-	-	-	-	-	<b>-</b>
Other	その他	3,579	6,528	-3,306	-576	35	-3,132	-1,092	1,794	5,386	<b>-2,397</b>
Net cash provided by (used in) investing activities	投資活動によるキャッシュフロー	-36,483	27,021	-86,381	-50,543	-94,214	-128,557	-187,380	-127,405	-120,324	<b>-96,686</b>
Cash flows from financing activities:	財務活動によるキャッシュフロー										
Increase (decrease) in short-term borrowings	短期借入金の増減額(減少: -)	-5,092	-51,121	-11,096	-45,897	12,558	-33,010	3,949	33,863	-9,669	<b>-25,616</b>
Increase (decrease) in commercial paper	コマーシャルペーパーの純減少額	-	-	-	15,000	-15,000	-	110,000	-55,000	-55,000	<b>-</b>
Proceeds from issuance of long-term debt	長期借入れによる収入	110,798	109,960	126,684	25,315	39,545	120,429	34,540	250,912	93,015	<b>9,804</b>
Repayment of long-term debt	長期借入金の返済による支出	-148,703	-137,445	-175,136	-110,007	-83,807	-60,189	-85,106	-69,021	-37,077	<b>-61,664</b>
Proceeds from issuance of bonds	社債の発行による収入	32,172	500	95,516	10,580	10,000	61,100	40,000	34,830	33,000	<b>-</b>
Repayment of bonds	社債の償還による支出	-22,280	-93,348	-60,525	-21,734	-30,486	-68,429	-23,276	-58,236	-69,358	<b>-236</b>
Proceeds from issuance of stock	株式の発行による収入	-	5,992	-	-	-	-	-	-	-	<b>-</b>
Payment for purchase of treasury stock	自己株式の取得による支出	-	-	-	-	-	-30,261	-20,327	-	-	<b>-</b>
Payment of dividends	配当金の支払額	-	-	-	-4,415	-8,857	-27,762	-22,613	-20,960	-75	<b>-8,965</b>
Other	その他	-3,709	-9,533	-11,196	-32,786	-17,546	-10,700	-6,011	22,312	15,525	<b>-11,517</b>
Net cash used in financing activities	財務活動によるキャッシュフロー	-36,814	-174,997	-35,753	-163,945	-93,593	-48,823	31,155	138,700	-29,641	<b>-98,196</b>
Effect of exchange rate changes on cash and cash equivalents	現金及び現金同等物に係る換算差額	1,891	-1,441	-230	-98	2,784	892	439	-8,434	632	<b>-4,903</b>
Decrease in cash and cash equivalents	現金及び現金同等物の増減額(減少: -)	-12,295	-33,725	-18,323	11,164	13,157	-3,701	-31,469	121,060	23,559	<b>-21,991</b>
Cash and cash equivalents at beginning of year	現金及び現金同等物の期首残高	126,186	115,292	81,809	68,503	80,591	95,485	98,162	66,685	187,745	<b>211,699</b>
Increase in cash and cash equivalents by merger	合併による現金及び現金同等物の増加額	-	-	4,382	-	-	-	-	-	-	<b>-</b>
Cash and cash equivalents of newly consolidated subsidiaries	新規連結子会社の連結開始時点の現金及び現金同等物	1,400	242	634	924	1,735	6,379	-8	-	-	<b>-</b>
Increase (decrease) in cash and cash equivalents resulting in change in scope of consolidation	連結の範囲の変更に伴う現金及び現金同等物の増減額(減少: -)	-	-	-	-	-	-	-	-	393	<b>-</b>
Cash and cash equivalents at end of year (Note 12)	現金及び現金同等物の期末残高	115,292	81,809	68,503	80,591	95,485	98,162	66,685	187,745	211,699	<b>189,707</b>

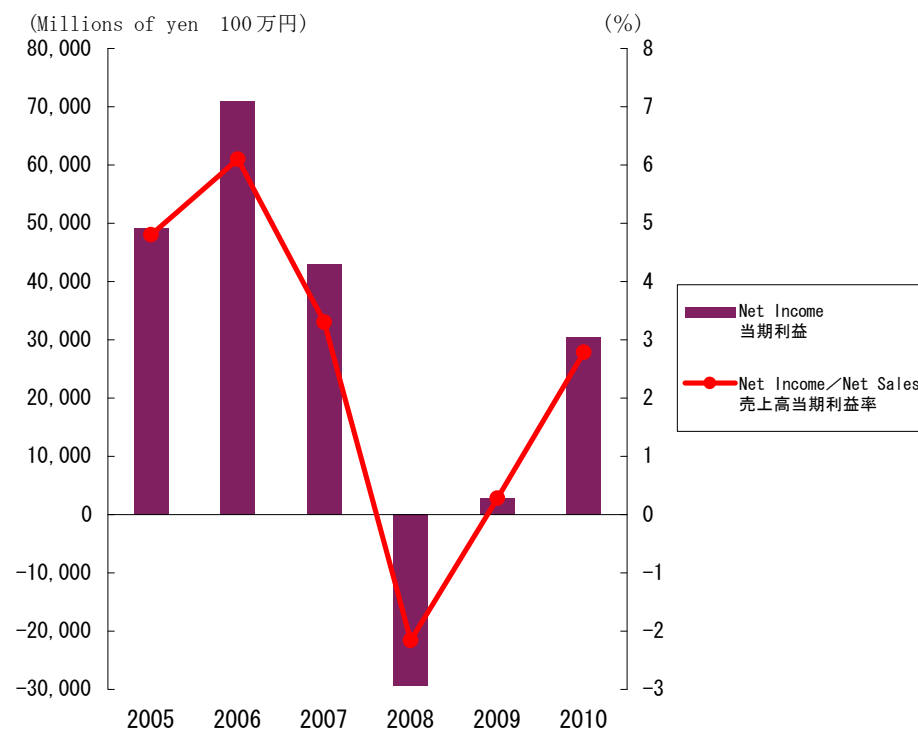


Nonconsolidated Financial Results  
**单独決算**

Ordinary Income and Ordinary Income/Net Sales  
 経常利益および売上高経常利益率（単独）



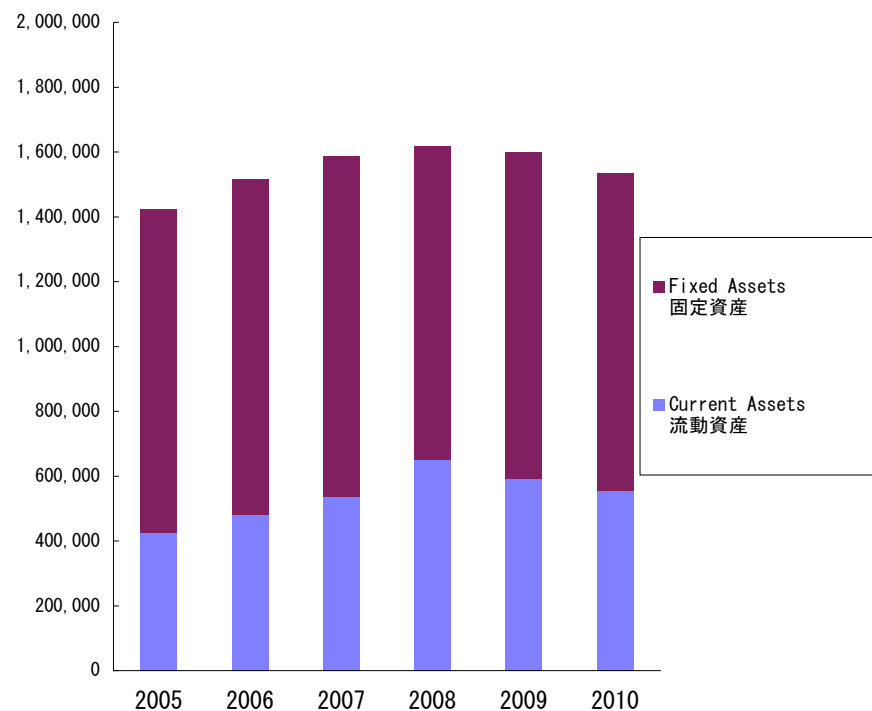
Net Income and Net Income/Net Sales  
 当期利益および売上高当期利益率（単独）



Fiscal Year / 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Ordinary Income (Millions of yen) 経常利益 (100万円)	-4,010	20,263	25,251	67,849	110,600	116,473	86,245	34,418	-12,809	<b>28,127</b>
Ordinary Income/Net Sales (%) 売上高経常利益率 (%)	-0.5	2.5	3.2	7.5	10.7	10.1	6.7	2.5	-1.3	<b>2.6</b>
Net Income (Millions of yen) 当期利益 (100万円)	-20,991	-4,859	15,884	31,027	49,174	70,975	42,959	-29,347	2,800	<b>30,345</b>
Net Income/Net Sales (%) 売上高当期利益率 (%)	-2.6	-0.6	2.0	3.5	4.8	6.1	3.3	-2.2	0.3	<b>2.8</b>

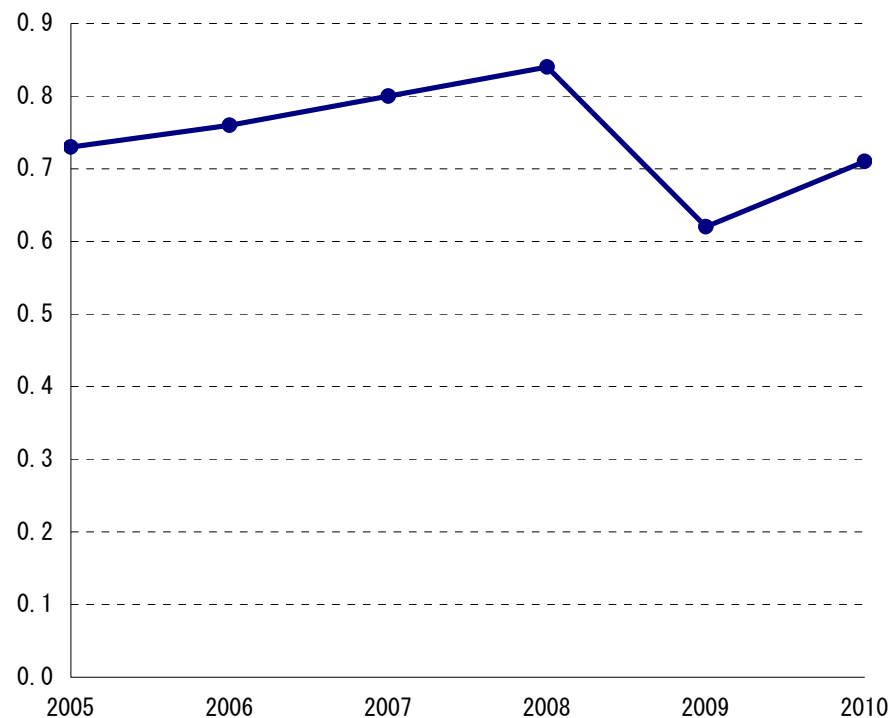
Composition of Total Assets  
総資産構成

(Millions of yen 100万円)



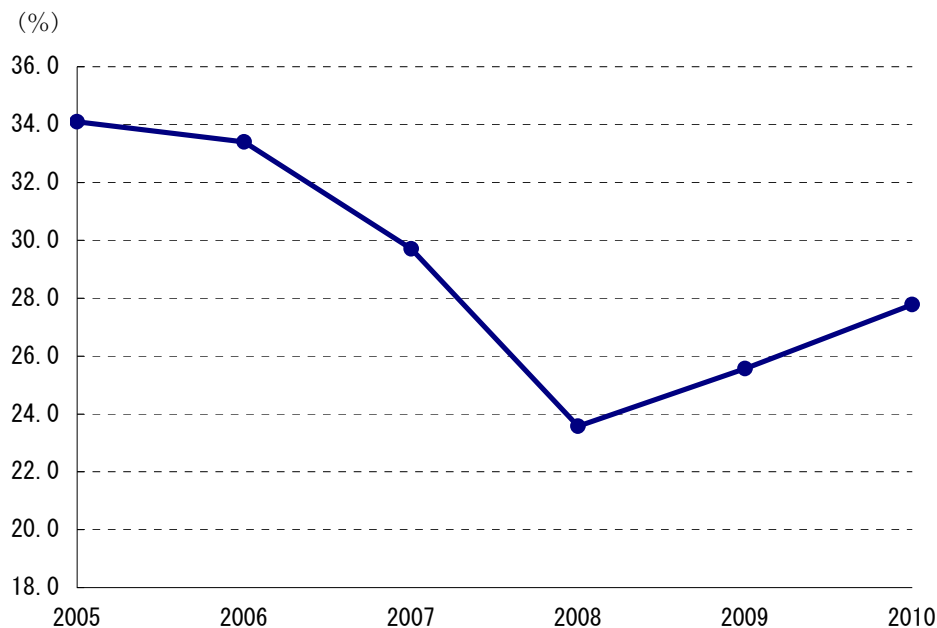
Total Assets Turnover  
総資産回転率

(Times 倍)

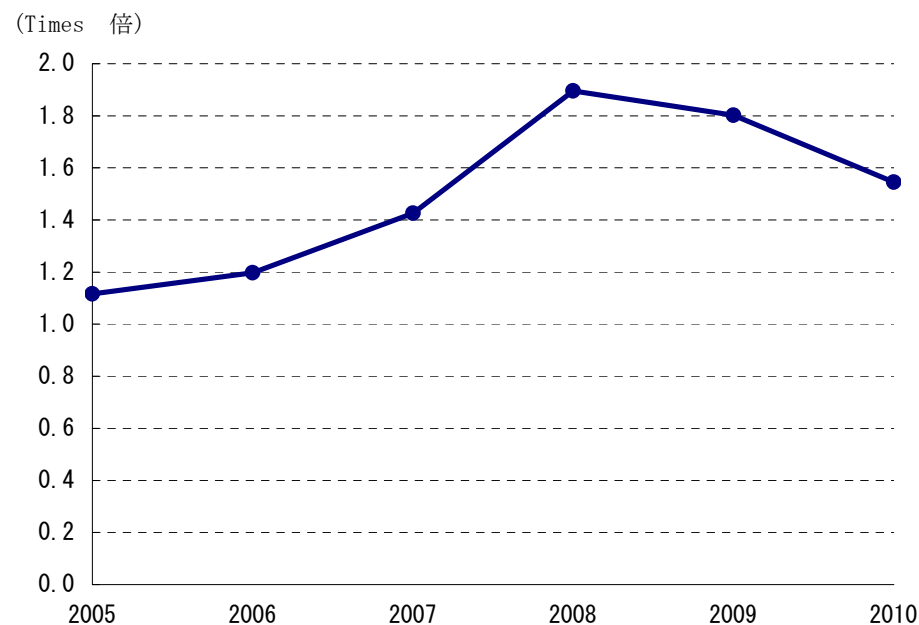


Fiscal Year 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Total Assets (Millions of yen) 総資産 (100万円)	1,524,098	1,419,159	1,411,731	1,359,795	1,423,331	1,517,374	1,585,077	1,618,045	1,598,206	<b>1,535,201</b>
Current Assets (Millions of yen) 流動資産 (100万円)	434,584	390,132	403,572	366,126	426,127	480,643	534,870	650,543	591,225	<b>555,577</b>
Fixed Assets (Millions of yen) 固定資産 (100万円)	1,089,513	1,029,027	1,008,159	993,669	997,204	1,036,731	1,050,207	967,502	1,006,981	<b>979,624</b>
Total Assets Turnover (Times) 総資産回転率 (倍)	0.52	0.57	0.57	0.66	0.73	0.76	0.80	0.84	0.62	<b>0.71</b>

Net Worth/Total Assets  
自己資本比率



Debt/Equity Ratio  
デット・エクイティ・レシオ



Fiscal Year / 年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Net Worth (Millions of yen) 自己資本 (100万円)	312,355	313,261	342,738	373,777	484,728	506,705	470,721	381,507	408,532	<b>426,489</b>
Stockholders' Equity (Millions of yen) 株主資本 (100万円)	313,298	314,371	324,453	350,897	421,267	434,188	434,170	383,718	386,510	<b>407,539</b>
Net Worth/Total Assets (%) 自己資本比率 (%)	20.5	22.1	24.3	27.5	34.1	33.4	29.7	23.6	25.6	<b>27.8</b>
Short-term Debt (Millions of yen) 短期外部負債 (100万円)	280,853	228,376	198,762	169,178	137,870	117,364	269,085	169,423	79,631	<b>114,671</b>
Long-term Debt (Millions of yen) 長期外部負債 (100万円)	559,747	489,977	487,220	412,530	332,187	402,270	349,993	557,989	616,976	<b>515,005</b>
Debt/Equity Ratio (Times) デット・エクイティ・レシオ (倍)	2.68	2.29	2.11	1.66	1.12	1.20	1.43	1.90	1.80	<b>1.55</b>

Note①: Debt/Equity Ratio=Total Debt/Net Worth デット・エクイティ・レシオ=短期外部負債+長期外部負債/株主資本

Note②: Net Worth=Net Assets - Minority Interests 自己資本=純資産 - 少数株主持分

Note③: Stockholders' Equity=Common Stock + Capital Surplus + Retained Earnings - Treasury Stock, at Cost 株主資本=資本金 + 資本剰余金 + 利益剰余金 - 自己株式

Note④: Due to a change in accounting standards, from fiscal 2006 the category "net assets" replaces the "stockholders' equity" section.

2006年度より「貸借対照表の純資産の部の表示に関する会計基準を適用」している。

Non-Consolidated Balance Sheets

貸借対照表

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Assets	資産の部										
Current Assets	流動資産										
Cash and Cash Equivalents	現金及び預金	46,823	32,928	22,054	1,572	2,576	1,211	713	104,334	52,615	<b>40,728</b>
Marketable Securities	有価証券	0	0	0	0	0	0	0	0	0	<b>0</b>
Notes Receivable	受取手形	4,213	2,857	2,645	2,796	1,578	2,645	2,010	976	997	<b>1,158</b>
Accounts Receivable	売掛金	162,121	144,534	131,135	118,373	131,840	144,886	164,816	109,568	105,967	<b>111,221</b>
Inventories	棚卸資産	153,705	147,773	160,622	163,194	168,973	216,004	241,018	286,907	225,931	<b>239,934</b>
Other	その他の流動資産	70,054	62,397	88,338	80,857	110,819	116,426	126,945	149,108	206,161	<b>162,653</b>
Allowance for Doubtful Accounts	貸倒引当金	-2,337	-362	-1,228	-670	-426	-535	-637	-353	-453	<b>-123</b>
Total Current Assets	流動資産合計	434,584	390,132	403,572	366,126	426,127	480,643	534,870	650,543	591,225	<b>555,577</b>
Fixed Assets	固定資産										
Tangible Fixed Assets	有形固定資産	754,135	701,315	675,666	641,053	564,989	594,197	622,299	590,826	591,311	<b>564,972</b>
Intangible Fixed Assets	無形固定資産	10,838	10,518	10,950	10,867	10,911	11,185	11,814	15,693	14,699	<b>16,159</b>
Investments and Other Assets	投資等	324,540	317,192	321,542	341,747	421,302	431,348	416,093	360,982	400,969	<b>398,492</b>
Total Fixed Assets	固定資産合計	1,089,513	1,029,027	1,008,159	993,669	997,204	1,036,731	1,050,207	967,502	1,006,981	<b>979,624</b>
Total Assets	資産合計	1,524,098	1,419,159	1,411,731	1,359,795	1,423,331	1,517,374	1,585,077	1,618,045	1,598,206	<b>1,535,201</b>

## Non-Consolidated Balance Sheets

## 貸借対照表

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Liabilities and Stockholders' Equity</b>	<b>負債の部</b>										
Current Liabilities	流動負債										
Notes Payable	支払手形	1,405	8,527	7,275	6,713	7,277	690	588	13	0	0
Accounts Payable	買掛金	159,521	164,768	170,789	190,846	248,845	287,991	285,992	314,293	284,108	294,158
Short-term Borrowings (Including CP)	短期借入金 (CP含む)	225,853	203,376	180,262	139,178	92,870	94,356	101,085	120,323	79,631	79,371
Bonds and Notes Due within One Year	一年内償還社債	55,000	25,000	18,500	30,000	45,000	23,008	58,000	49,100	0	35,300
Other	その他の流動負債	103,508	97,188	131,227	148,675	168,973	158,318	281,570	150,609	139,774	130,194
<b>Total Current Liabilities</b>	<b>流動負債合計</b>	<b>545,294</b>	<b>498,864</b>	<b>508,056</b>	<b>515,418</b>	<b>562,972</b>	<b>564,367</b>	<b>727,239</b>	<b>634,344</b>	<b>503,519</b>	<b>539,027</b>
Long-term Liabilities	固定負債										
Bonds and Notes	社債	310,800	255,800	299,800	279,800	214,800	231,800	213,800	198,700	212,300	177,000
Long-term Borrowings	長期借入金	248,947	234,177	187,420	132,730	117,387	170,470	136,193	359,289	404,676	338,005
Allowances	引当金	41,621	36,179	26,589	28,981	30,014	25,230	22,597	16,482	11,085	6,740
Other	その他の固定負債	65,078	80,875	47,125	29,086	13,426	18,798	14,524	27,721	58,090	47,937
<b>Total Long-term Liabilities</b>	<b>固定負債合計</b>	<b>666,448</b>	<b>607,033</b>	<b>560,935</b>	<b>470,599</b>	<b>375,630</b>	<b>446,301</b>	<b>387,116</b>	<b>602,193</b>	<b>686,154</b>	<b>569,684</b>
<b>Total Liabilities</b>	<b>負債合計</b>	<b>1,211,742</b>	<b>1,105,898</b>	<b>1,068,992</b>	<b>986,017</b>	<b>938,602</b>	<b>1,010,669</b>	<b>1,114,355</b>	<b>1,236,538</b>	<b>1,189,673</b>	<b>1,108,712</b>
<b>Stockholders' Equity</b>	<b>資本の部</b>										
Common Stock	資本金	215,167	218,163	218,163	218,163	233,313	-	-	-	-	-
Capital Surplus	資本剰余金	166,005	169,001	67,911	67,911	83,061	-	-	-	-	-
Retained Earnings	利益剰余金	-67,868	-72,727	38,482	65,047	105,300	-	-	-	-	-
Net Unrealized Holding Gains On Securities	その他有価証券評価差額	-942	-1,109	18,285	22,879	63,459	-	-	-	-	-
Treasury Stock, at Cost	自己株式	-6	-66	-103	-224	-407	-	-	-	-	-
<b>Total Net Assets</b>	<b>純資産合計</b>	<b>312,355</b>	<b>313,261</b>	<b>342,738</b>	<b>373,777</b>	<b>484,728</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Liabilities and Net Assets</b>	<b>負債・純資産合計</b>	<b>1,524,098</b>	<b>1,419,159</b>	<b>1,411,731</b>	<b>1,359,795</b>	<b>1,423,331</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Non-Consolidated Balance Sheets

## 貸借対照表

(Millions of yen 100万円)

Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
<b>Net Assets</b>	<b>純資産の部</b>										
Stockholders' equity	株主資本										
Common Stock	資本金	-	-	-	-	-	233,313	233,313	233,313	233,313	<b>233,313</b>
Capital Surplus	資本剰余金	-	-	-	-	-	83,191	83,173	83,172	83,172	<b>83,172</b>
Retained Earnings	利益剰余金	-	-	-	-	-	148,265	168,493	117,954	120,695	<b>141,983</b>
Treasury stock, at cost	自己株式	-	-	-	-	-	-30,581	-50,809	-50,722	-50,670	<b>-50,929</b>
Total Stockholders' equity	株主資本合計	-	-	-	-	-	434,188	434,169	383,718	386,510	<b>407,539</b>
Valuation and Translation Adjustments	評価・換算差額等										
Net Unrealized Holding Gains On Securities	その他有価証券評価差額金	-	-	-	-	-	70,967	33,553	103	21,528	<b>18,492</b>
Deferred Gains On Hedges	繰延ヘッジ損益	-	-	-	-	-	1,549	2,998	-2,313	493	<b>457</b>
Total Valuation and Translation Adjustments	評価・換算差額等合計	-	-	-	-	-	72,516	36,552	-2,210	22,022	<b>18,949</b>
Total Net Assets	純資産合計	-	-	-	-	-	506,705	470,721	381,507	408,532	<b>426,489</b>
Total Liabilities and Net Assets	負債・純資産合計	-	-	-	-	-	1,517,374	1,585,077	1,618,045	1,598,206	<b>1,535,201</b>

Non-Consolidated Statements of Income

損益計算書

		(Millions of yen 100万円)									
Fiscal Year	年度	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Operating Income and Expenses	営業損益の部										
Net Sales	売上高	793,952	807,231	801,118	899,731	1,034,773	1,154,742	1,283,638	1,359,369	990,917	<b>1,090,108</b>
Cost of Sales	売上原価	695,831	692,570	677,807	728,848	821,510	962,608	1,096,149	1,223,324	925,226	<b>966,368</b>
Selling, General and Administrative Expenses	販売費及び一般管理費	67,710	62,402	62,004	65,143	70,923	72,331	77,562	75,667	64,566	<b>73,228</b>
Operating Income	営業利益	30,410	52,258	61,305	105,740	142,339	119,802	109,926	60,377	1,124	<b>50,510</b>
Non-Operating Income and Expenses	営業外損益の部										
Interest and Dividend Income	受取利息及び配当金	5,456	9,094	9,761	9,155	168,973	29,160	22,574	25,759	19,289	<b>16,039</b>
Other	その他の収入	38,221	34,610	33,207	36,816	40,822	41,741	36,262	31,783	31,201	<b>25,920</b>
Non-Operating Income	営業外収益	43,678	43,705	42,969	45,972	52,526	70,901	58,837	57,545	50,493	<b>41,960</b>
Interest Expense	支払利息割引料及び社債利息	20,656	21,462	19,518	16,249	13,663	12,377	13,008	13,017	14,903	<b>13,563</b>
Other Expenses	その他の費用	57,443	54,236	59,504	67,612	70,602	61,854	69,509	70,486	49,522	<b>50,780</b>
Non-Operating Expenses	営業外費用	78,099	75,699	79,023	83,862	84,265	74,231	82,517	83,504	64,427	<b>64,343</b>
Ordinary Income	経常利益	-4,010	20,263	25,251	67,849	110,600	116,473	86,245	34,418	-12,809	<b>28,127</b>
Extraordinary Gain and Loss	特別損益の部										
Extraordinary Gain	特別利益	19,527	20,554	23,116	19,207	-	-	2,880	-	-	<b>3,178</b>
Extraordinary Loss	特別損失	53,017	40,969	28,869	35,911	25,015	7,147	-	36,343	2,951	<b>2,325</b>
Income before Income Taxes	税引前当期利益	-37,500	-151	19,498	51,145	85,585	109,326	89,125	-1,925	-15,761	<b>28,980</b>
Income Taxes (Current)	法人税等	55	140	-4,108	11,989	35,185	28,340	23,089	8,313	-7,283	<b>-6,681</b>
Income Taxes (Deferred)	法人税等調整額	-16,563	4,568	7,722	8,129	1,224	10,011	23,077	19,108	-11,278	<b>5,316</b>
Net Income	税引後利益	-20,991	-4,859	15,884	31,027	49,174	70,975	42,959	-29,347	2,800	<b>30,345</b>



